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# Reimagining Commercial Controls

# FROM PLANNING EXCELLENCE TO INTEGRATED COST MANAGEMENT

15/10/26

# Agenda

- Your Presenter
- The Challenge
- The Journey
- The Solution
- The Future

# Paul Arpino

## Career and Experience

# PAUL ARPINO

Building Projects • Building a Career • Building a Life

## FAMILY FIRST

"Greatest achievement" ♥

"Creating memories that matter"

- Age 44
- Married for 17 years
- Daughter aged 13
- Son aged 10
- Family at the centre of everything

Our Home / Our team / Our why

"Work hard. Be present."

"Family provides purpose behind every goal"

STRONGER TOGETHER

Same values, bigger impact

Engineer
Planner
Husband



Project Manager
Project Controls Leader
Dad
Ironman Finisher

LEARN → IMPROVE → DELIVER → REPEAT

Better Projects
Brighter People
A Better Tomorrow

## SPORT & ENDURANCE

- ✔ Manchester City supporter
- ✔ Wigan Warriors supporter
- ✔ Keen cyclist
- ✔ Bolton Ironman finisher ×2

SWIM BIKE RUN

"Progress comes one mile at a time"

"Consistency beats motivation"

IRONMAN

Endurance mindset

The same lessons apply to projects

FINISH

PROGRESS. NOT PERFECTION

SAME DISCIPLINE • DIFFERENT CHALLENGE

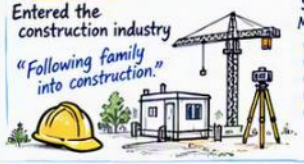
## CAREER JOURNEY

A CONTINUOUS JOURNEY OF LEARNING, GROWTH AND GREATER IMPACT

### AGE 16

Entered the construction industry

"Following family into construction."



### AMEC

Site Engineering • 7 Years

Major Infrastructure Projects

- ✔ Engineering fundamentals
- ✔ Site delivery
- ✔ Construction methods
- ✔ Practical problem solving
- ✔ Attention to detail



"Learn how projects are actually built"

### BALFOUR BEATTY

Project Management • 8 Years

Smaller Infrastructure Projects

THE TURNING POINT

- ✔ Planning
- ✔ Cost Control
- ✔ Risk
- ✔ Delivery
- ✔ Leadership

Project Controls

- ✔ Broader responsibility creates broader understanding
- ✔ Project controls started to make sense
- ✔ I loved connecting the details

BIGGER PROJECTS GREATER POSSSIBILITIES

### LAING O'ROURKE JOURNEY

**DAVYHULME WASTEWATER TREATMENT WORKS**



- ✔ Infrastructure
- ✔ Complexity

**MANCHESTER AIRPORT T2**



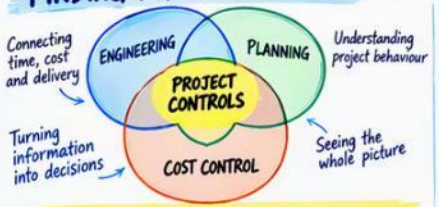
- ✔ Programme certainty
- ✔ Collaboration

**EVERTON STADIUM**



- ✔ Planning excellence
- ✔ Increasing scale and responsibility

## FINDING MY SUPERPOWER




DETAILS → INSIGHT → DECISIONS → OUTCOMES

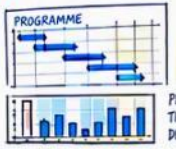
## THE PLANNING CHAPTER

- ✔ Programme management
- ✔ NEC administration
- ✔ Controls and reporting
- ✔ Supporting delivery teams

"Found my natural fit"

"Started seeing the whole system"

"Looking ahead instead of looking back"




- ✔ MILESTONES
- ✔ PROGRESS
- ✔ RESULTS

## WHAT DRIVES ME TODAY



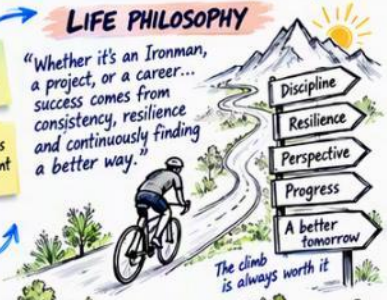

## LESSONS FROM THE JOURNEY

| | | | |
|---|---|---|---|
| Engineering never leaves you | Details matter | Learn from every role | Stay curious |
| Good planning changes outcomes | Data tells a story | Great teams deliver great projects | Continuous improvement |

Small gains become major results

## LIFE PHILOSOPHY

"Whether it's an Ironman, a project, or a career... success comes from consistency, resilience and continuously finding a better way."







CONSTRUCTION BUILDS PLACES → INFRASTRUCTURE CONNECTS COMMUNITIES → AIRPORTS OPEN OPPORTUNITIES → STADIUMS BRING PEOPLE TOGETHER → FAMILIES MAKE LIFE COMPLETE

From Site Engineer at 16 to Project Controls Leader today. A journey built on family, enginering, endurance and a passion for improving how projects are delivered.

People | Projects | Possibilities


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# PAUL ARPINO

## FINDING MY SUPERPOWER

Connecting time, cost and delivery

ENGINEERING

PLANNING

PROJECT CONTROLS

COST CONTROL

Understanding project behaviour

Turning information into decisions

Seeing the whole picture

DETAILS → INSIGHT → DECISIONS → OUTCOMES

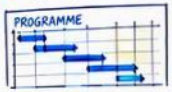
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"Found my natural fit"

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"Looking ahead instead of looking back"






PLAN
TRACK
DELIVER

- ✓ MILESTONES
- ✓ PROGRESS
- ✓ RESULTS

## WHAT DRIVES ME TODAY

People
Teams, family and relationships

Family
Everything starts here

PURPOSE

Better Projects
Lasting impact

Better Decisions
Using information well

Better Outcomes
A brighter future

Continuous Improvement
A little better every day

## LESSONS FROM THE JOURNEY

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Discipline
Resilience
Perspective
Progress
A better tomorrow

The climb is always worth it

SAME JOURNEY
BRIGHTER TOMORROW

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People | Projects | Possibilities

# PEOPLE + PROCESS + DATA + TECHNOLOGY = BETTER PROJECT OUTCOMES

TURNING INSIGHT INTO PROGRESS

**LAING O'ROURKE**

ENGINEERING A BRIGHTER TOMORROW

## WHO I AM

- Commercial services and project-controls professional
- Connect people, process, data and technology
- Focused on practical solutions that make a difference
- Passionate about improving how we deliver complex projects



A MORE CONNECTED BUILT ENVIRONMENT

SAFER SMARTER CLEANER GREENER

## WHAT I DO

- Lead and evolve commercial services
- Improve programme, cost, change, risk, resource and productivity controls
- Drive digital and data-enabled solutions
- Standardise and integrate ways of working
- Support project teams to deliver successfully

PRACTICAL SOLUTIONS REAL PROGRESS

COLLABORATE · IMPROVE · SCALE · STANDARDISE · SIMPLIFY



BETTER PEOPLE BRIGHTER PROJECTS

# Paul Arpino

Commercial Services Leader

Laing O'Rourke

FROM DATA TO A BRIGHTER TOMORROW

## WHO I WORK WITH




DIFFERENT PERSPECTIVES A STRONGER TOMORROW

## TOOLS & ARTIFACTS

- Oracle Primavera Unifier
- Power BI
- CEMAR
- Programme & Cost Data
- BPR Reporting
- Dashboards & Visualisations
- Productivity Tools
- Structured Assessments

THE RIGHT TOOLS ENABLE BRIGHTER IDEAS

## WORKFLOWS

Understand & Align → Standardise Controls → Connect Data → Automate Reporting → Test on Projects → Gather Feedback → Iterate & Improve

CONTINUOUS IMPROVEMENT

## THEMES

- Digital Transformation
- Integrated Project Controls
- Data Quality
- Standardisation
- Automation
- Productivity
- Continuous Improvement

## IMPACT AREAS

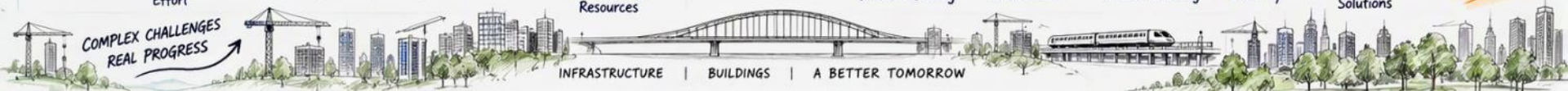
- Better Visibility
- Reduced Manual Effort
- More Connected Decision-Making
- Consistent Project Setup
- Improved Forecasting
- Stronger Links Between Time, Cost, Risk & Resources

TURNING INFORMATION INTO OPPORTUNITY

## WORK STYLE SIGNALS

- Practical Problem-Solving
- Cross-Functional Collaboration
- Evidence-Led Decision-Making
- Staged Delivery
- Preference for Scalable, Connected Solutions

MAKE IT WORK THEN MAKE IT BETTER



COMPLEX CHALLENGES REAL PROGRESS

INFRASTRUCTURE | BUILDINGS | A BETTER TOMORROW

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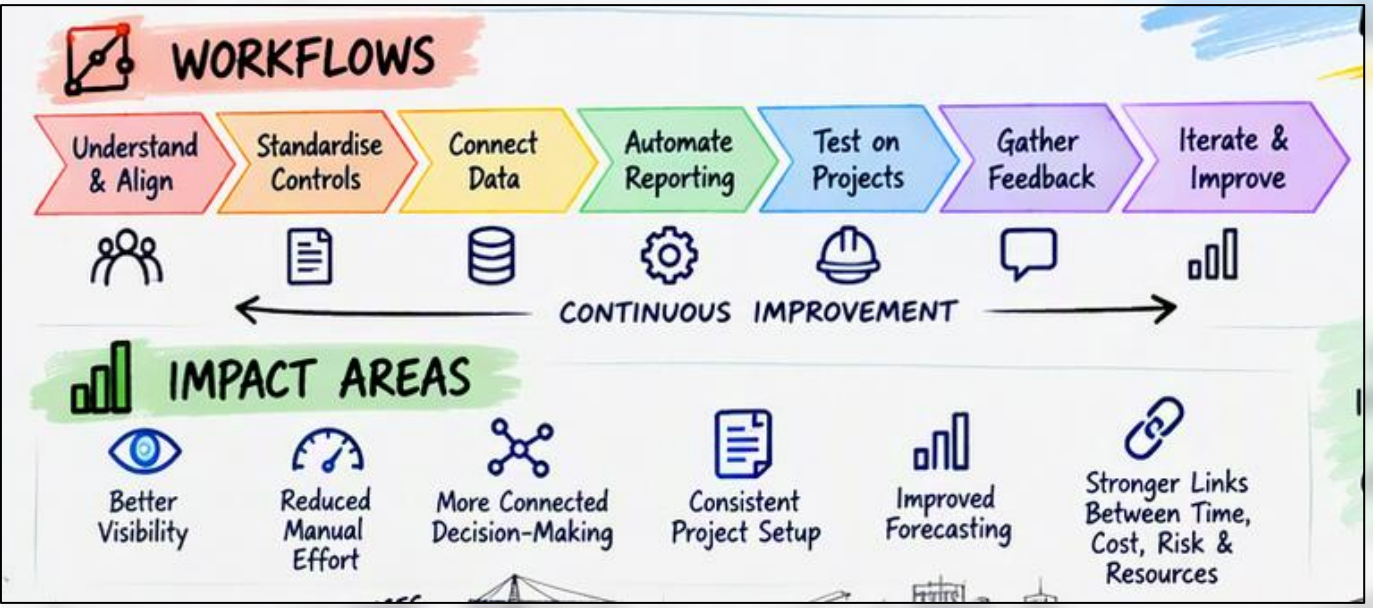
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## WHAT I DO

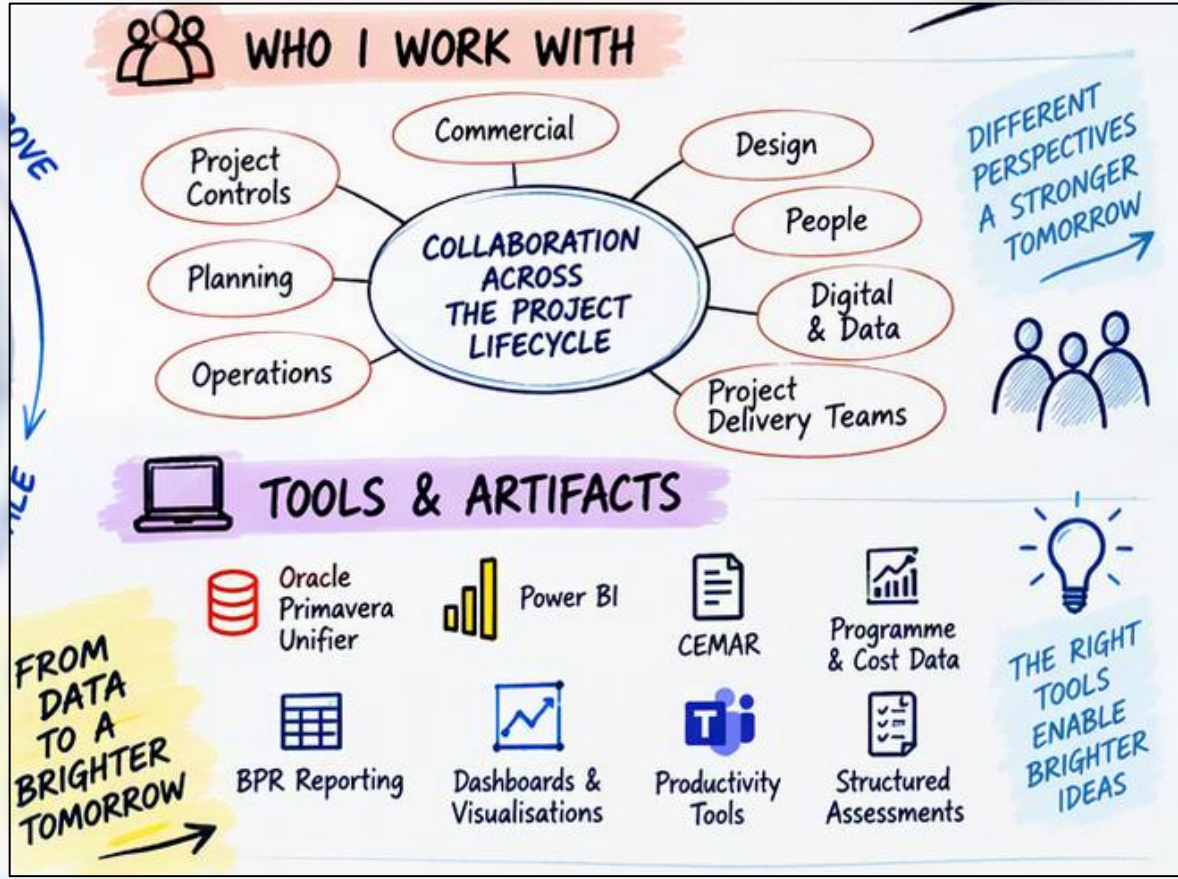
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PRACTICAL SOLUTIONS REAL PROGRESS




WORKFLOWS
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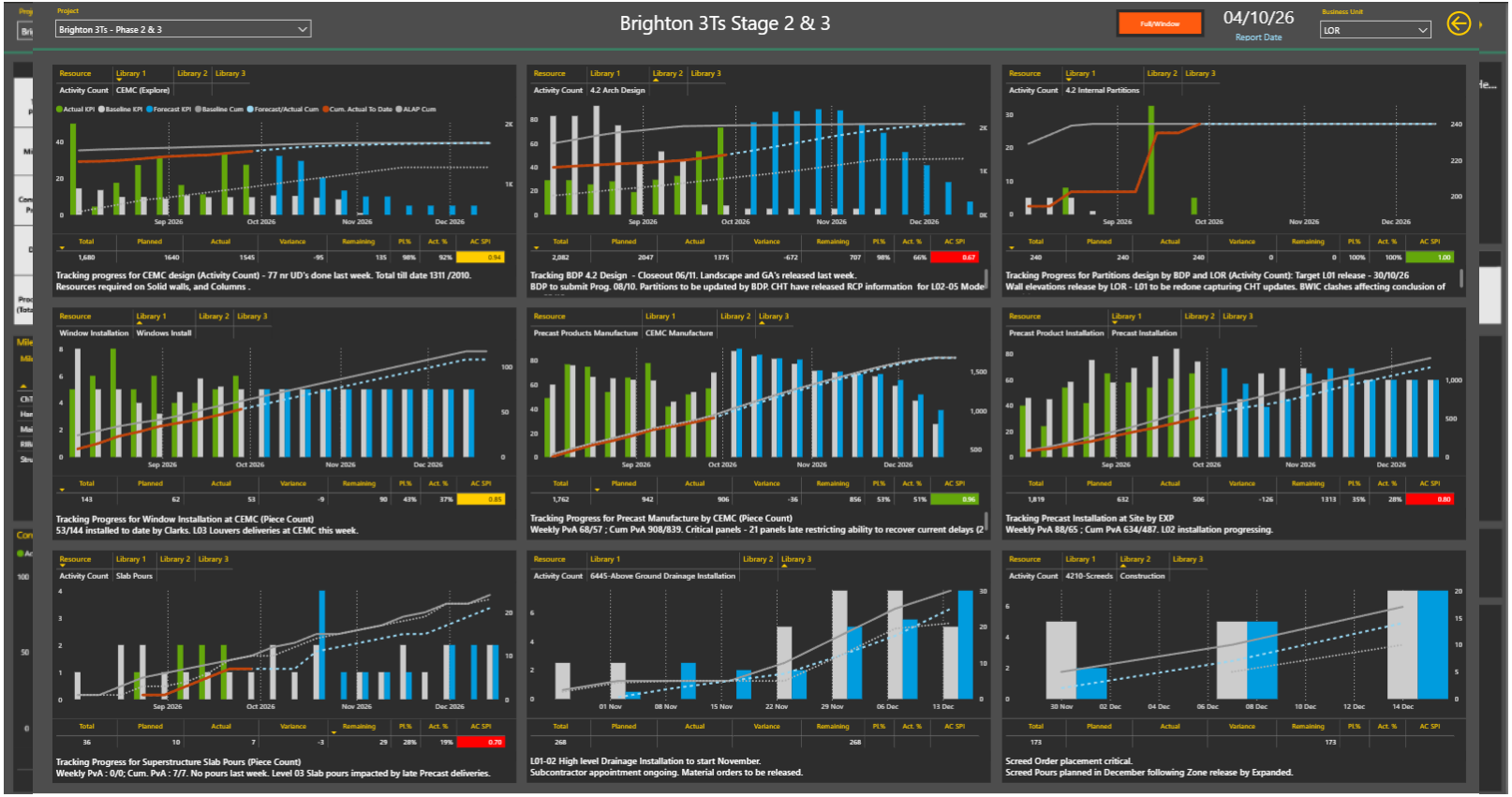
# The Journey

Systemising Commercial Controls - From Spreadsheets to Platforms

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# Planning proved the pattern

## Automated progress data opened the door to commercial transformation



# Eight systems. One commercial position.

The operating reality across project controls and commercial

**COINS**
Cost • POs • payments

**TIME**
Staff timesheets

**TIMEKEEPER**
Labour timesheets

**SAVIOM**
Staff planning

**RISK**
Risk • Opportunity

**P6 + ASTA**
Project planning

**CEMAR**
Contract management

**TAGETIK**
Finance

**INTEGRATED COMMERCIAL POSITION**

# The challenge was not a lack of systems

It was the absence of a single commercial control model

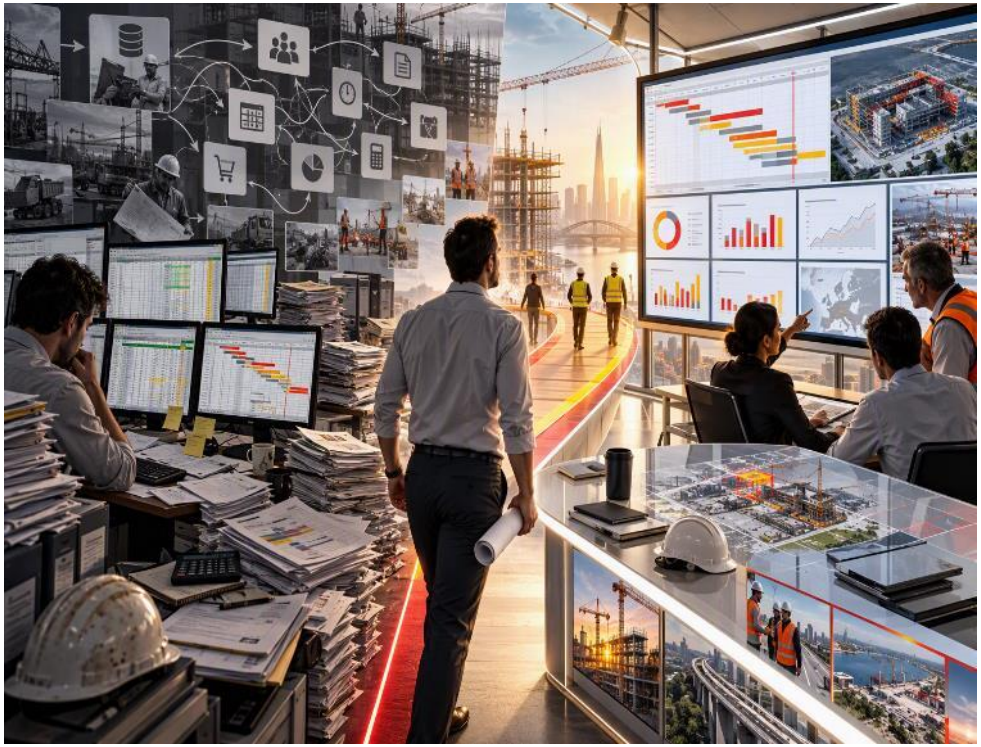
- Each platform held a legitimate part of the truth.
- Project teams still had to reconcile cost, value, time, change and risk manually.
- In house businesses increased the number of interfaces, not the tolerance for inconsistency.



**FRAGMENTED DATA** | **MANUAL RECONCILIATION** | **LIMITED DELEGATION**

# The old model could enforce compliance

## But a modern world demanded more



**MANUAL**
Repeated handling and reconciliation

**ERROR-PRONE**
Multiple versions and hand-offs

**HARD TO DELEGATE**
Knowledge trapped with key individuals

**FORCED COMPLIANCE**
Process followed without shared insight

# We tested the market before designing the answer

A disciplined review exposed a contractor-shaped gap

**16**
PRODUCTS REVIEWED

**3**
SHORTLISTED

**2 days**
DEEP-DIVE WORKSHOPS

**Strong solutions for owners and consultants. Far fewer built around contractor value, cost and delivery complexity.**

ORACLE

**Selected due to its flexibility, integration capability and opportunity beyond commercial controls**

# Why contractor controls are different

## Our Commercial Teams Manage Value, Costs and Margin

**VALUE**

- **What we get paid can vary between contracts**
  - **Lump Sum, Target Cost, Cost+, Cost+ with schedule of rates**
- **Tender Allowances**
- **Contract Change**

**COST – Actual Cost + Forecast Cost to Complete**

- **Labour**
- **Plant**
- **Materials**
- **Staff / Prelims**
- **Subcontracts**
- **Risk / Opportunity**

**MARGIN – Value - Cost**

**…….and make sure we can manage this as Laing O'Rourke, Expanded, Crown House Technologies working altogether or working individually.**

# The Solution

Oracle Primavera Unifier

Oxford Plot B2 - LIVE -...
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Value Management
Subcontract Managem...
Cost Management
Project Management
Schedule Management
Activity Manager
Reports
Visualizations



Summary | Workspaces

My Dashboard

**Tasks** 0 Active

**Notifications** 1 Total

**Mail** 0 Total

**Image**



**Details**

**Project Name**
Oxford Plot B2 - LIVE

**Project Number**
L4101-LIVE

**Administrator**
Company Administrator

**Status**
Active

**Project Type**

**Project Delivery Method**
Design Bid Build (DBB)

**Project Year**

**Location**
/Laing O'Rourke/Laing O'Rourke Delivery/Laing O'Rourke/Science & Research

**Links**

No items to display.

Oxford Plot B2 - LIVE -...
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Managem...
Cost Management
Project Management
Schedule Management
Activity Manager
Reports
Visualizations

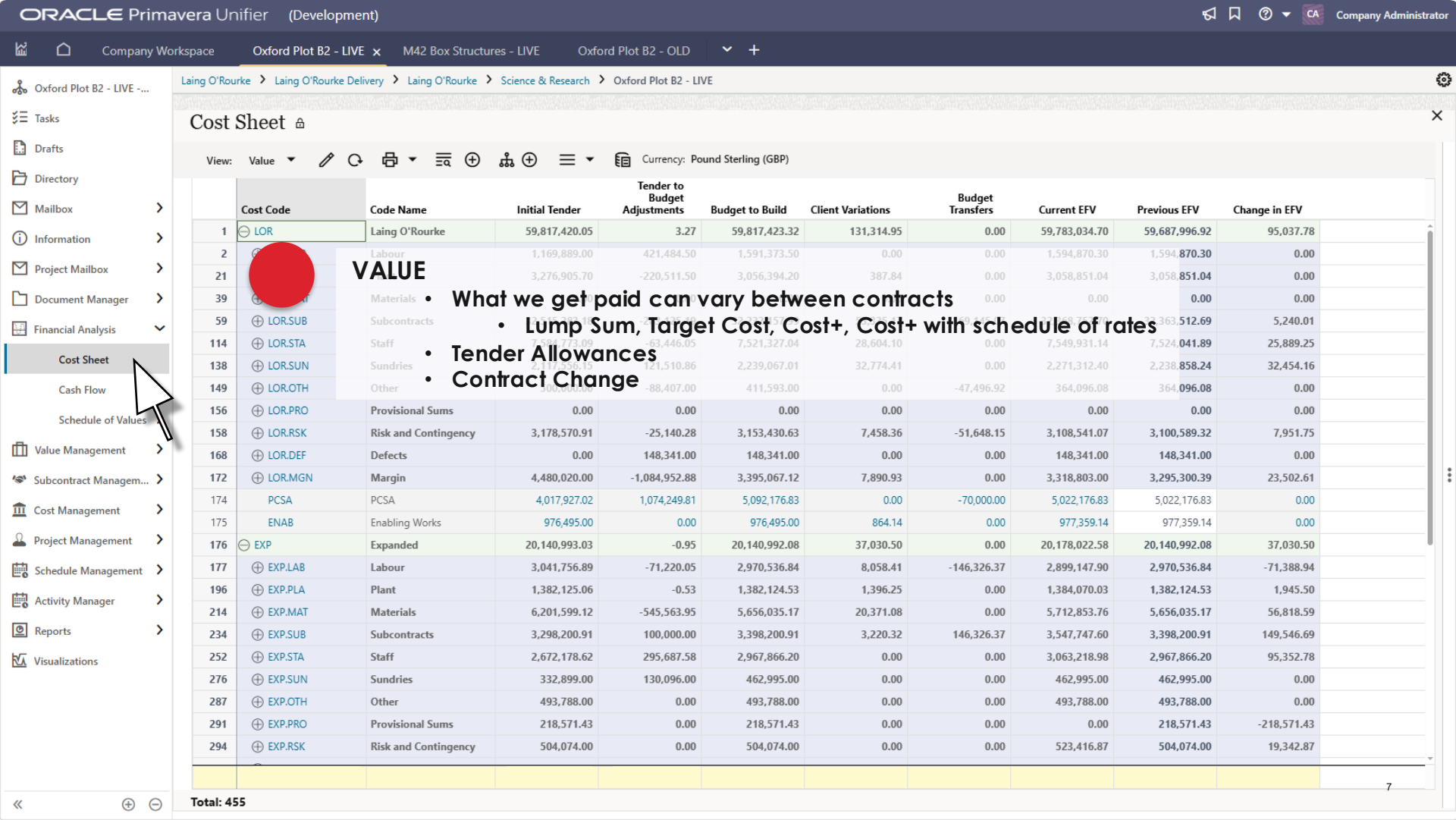


# Cost Sheet

View: Value  Currency: Pound Sterling (GBP)

| | Cost Code | Code Name | Initial Tender | Tender to Budget Adjustments | Budget to Build | Client Variations | Budget Transfers | Current EFV | Previous EFV | Change in EFV |
|---|---|---|---|---|---|---|---|---|---|---|
| 1 | LOR | Laing O'Rourke | 59,817,420.05 | 3.27 | 59,817,423.32 | 131,314.95 | 0.00 | 59,783,034.70 | 59,687,996.92 | 95,037.78 |
| 2 | LOR.LAB | Labour | 1,169,889.00 | 421,484.50 | 1,591,373.50 | 0.00 | 0.00 | 1,594,870.30 | 1,594,870.30 | 0.00 |
| 21 | LOR.PLA | Plant | 3,276,905.70 | -220,511.50 | 3,056,394.20 | 387.84 | 0.00 | 3,058,851.04 | 3,058,851.04 | 0.00 |
| 39 | LOR.MAT | Materials | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 59 | LOR.SUB | Subcontracts | 32,515,283.18 | -283,125.19 | 32,232,157.99 | 53,335.17 | 169,145.07 | 32,368,752.70 | 32,363,512.69 | 5,240.01 |
| 114 | LOR.STA | Staff | 7,584,773.09 | -63,446.05 | 7,521,327.04 | 28,604.10 | 0.00 | 7,549,931.14 | 7,524,041.89 | 25,889.25 |
| 138 | LOR.SUN | Sundries | 2,117,556.15 | 121,510.86 | 2,239,067.01 | 32,774.41 | 0.00 | 2,271,312.40 | 2,238,858.24 | 32,454.16 |
| 149 | LOR.OTH | Other | 500,000.00 | -88,407.00 | 411,593.00 | 0.00 | -47,496.92 | 364,096.08 | 364,096.08 | 0.00 |
| 156 | LOR.PRO | Provisional Sums | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 158 | LOR.RSK | Risk and Contingency | 3,178,570.91 | -25,140.28 | 3,153,430.63 | 7,458.36 | -51,648.15 | 3,108,541.07 | 3,100,589.32 | 7,951.75 |
| 168 | LOR.DEF | Defects | 0.00 | 148,341.00 | 148,341.00 | 0.00 | 0.00 | 148,341.00 | 148,341.00 | 0.00 |
| 172 | LOR.MGN | Margin | 4,480,020.00 | -1,084,952.88 | 3,395,067.12 | 7,890.93 | 0.00 | 3,318,803.00 | 3,295,300.39 | 23,502.61 |
| 174 | PCSA | PCSA | 4,017,927.02 | 1,074,249.81 | 5,092,176.83 | 0.00 | -70,000.00 | 5,022,176.83 | 5,022,176.83 | 0.00 |
| 175 | ENAB | Enabling Works | 976,495.00 | 0.00 | 976,495.00 | 864.14 | 0.00 | 977,359.14 | 977,359.14 | 0.00 |
| 176 | EXP | Expanded | 20,140,993.03 | -0.95 | 20,140,992.08 | 37,030.50 | 0.00 | 20,178,022.58 | 20,140,992.08 | 37,030.50 |
| 177 | EXP.LAB | Labour | 3,041,756.89 | -71,220.05 | 2,970,536.84 | 8,058.41 | -146,326.37 | 2,899,147.90 | 2,970,536.84 | -71,388.94 |
| 196 | EXP.PLA | Plant | 1,382,125.06 | -0.53 | 1,382,124.53 | 1,396.25 | 0.00 | 1,384,070.03 | 1,382,124.53 | 1,945.50 |
| 214 | EXP.MAT | Materials | 6,201,599.12 | -545,563.95 | 5,656,035.17 | 20,371.08 | 0.00 | 5,712,853.76 | 5,656,035.17 | 56,818.59 |
| 234 | EXP.SUB | Subcontracts | 3,298,200.91 | 100,000.00 | 3,398,200.91 | 3,220.32 | 146,326.37 | 3,547,747.60 | 3,398,200.91 | 149,546.69 |
| 252 | EXP.STA | Staff | 2,672,178.62 | 295,687.58 | 2,967,866.20 | 0.00 | 0.00 | 3,063,218.98 | 2,967,866.20 | 95,352.78 |
| 276 | EXP.SUN | Sundries | 332,899.00 | 130,096.00 | 462,995.00 | 0.00 | 0.00 | 462,995.00 | 462,995.00 | 0.00 |
| 287 | EXP.OTH | Other | 493,788.00 | 0.00 | 493,788.00 | 0.00 | 0.00 | 493,788.00 | 493,788.00 | 0.00 |
| 291 | EXP.PRO | Provisional Sums | 218,571.43 | 0.00 | 218,571.43 | 0.00 | 0.00 | 0.00 | 218,571.43 | -218,571.43 |
| 294 | EXP.RSK | Risk and Contingency | 504,074.00 | 0.00 | 504,074.00 | 0.00 | 0.00 | 523,416.87 | 504,074.00 | 19,342.87 |

Total: 455




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| 175 | ENAB | Enabling Works | 976,495.00 | 0.00 | 976,495.00 | 864.14 | 0.00 | 977,359.14 | 977,359.14 | 0.00 |
| 176 | EXP | Expanded | 20,140,993.03 | -0.95 | 20,140,992.08 | 37,030.50 | 0.00 | 20,178,022.58 | 20,140,992.08 | 37,030.50 |
| 177 | EXP.LAB | Labour | 3,041,756.89 | -71,220.05 | 2,970,536.84 | 8,058.41 | -146,326.37 | 2,899,147.90 | 2,970,536.84 | -71,388.94 |
| 196 | EXP.PLA | Plant | 1,382,125.06 | -0.53 | 1,382,124.53 | 1,396.25 | 0.00 | 1,384,070.03 | 1,382,124.53 | 1,945.50 |
| 214 | EXP.MAT | Materials | 6,201,599.12 | -545,563.95 | 5,656,035.17 | 20,371.08 | 0.00 | 5,712,853.76 | 5,656,035.17 | 56,818.59 |
| 234 | EXP.SUB | Subcontracts | 3,298,200.91 | 100,000.00 | 3,398,200.91 | 3,220.32 | 146,326.37 | 3,547,747.60 | 3,398,200.91 | 149,546.69 |
| 252 | EXP.STA | Staff | 2,672,178.62 | 295,687.58 | 2,967,866.20 | 0.00 | 0.00 | 3,063,218.98 | 2,967,866.20 | 95,352.78 |
| 276 | EXP.SUN | Sundries | 332,899.00 | 130,096.00 | 462,995.00 | 0.00 | 0.00 | 462,995.00 | 462,995.00 | 0.00 |
| 287 | EXP.OTH | Other | 493,788.00 | 0.00 | 493,788.00 | 0.00 | 0.00 | 493,788.00 | 493,788.00 | 0.00 |
| 291 | EXP.PRO | Provisional Sums | 218,571.43 | 0.00 | 218,571.43 | 0.00 | 0.00 | 0.00 | 218,571.43 | -218,571.43 |
| 294 | EXP.RSK | Risk and Contingency | 504,074.00 | 0.00 | 504,074.00 | 0.00 | 0.00 | 523,416.87 | 504,074.00 | 19,342.87 |

Oxford Plot B2 - LIVE...
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Val...
Value Management
Estimate
Initial Budget
Budget Change
Budget
Client Payme...
Subcontract Manage...
Cost Management
Project Management
Schedule Manageme...
Activity Manager
Reports



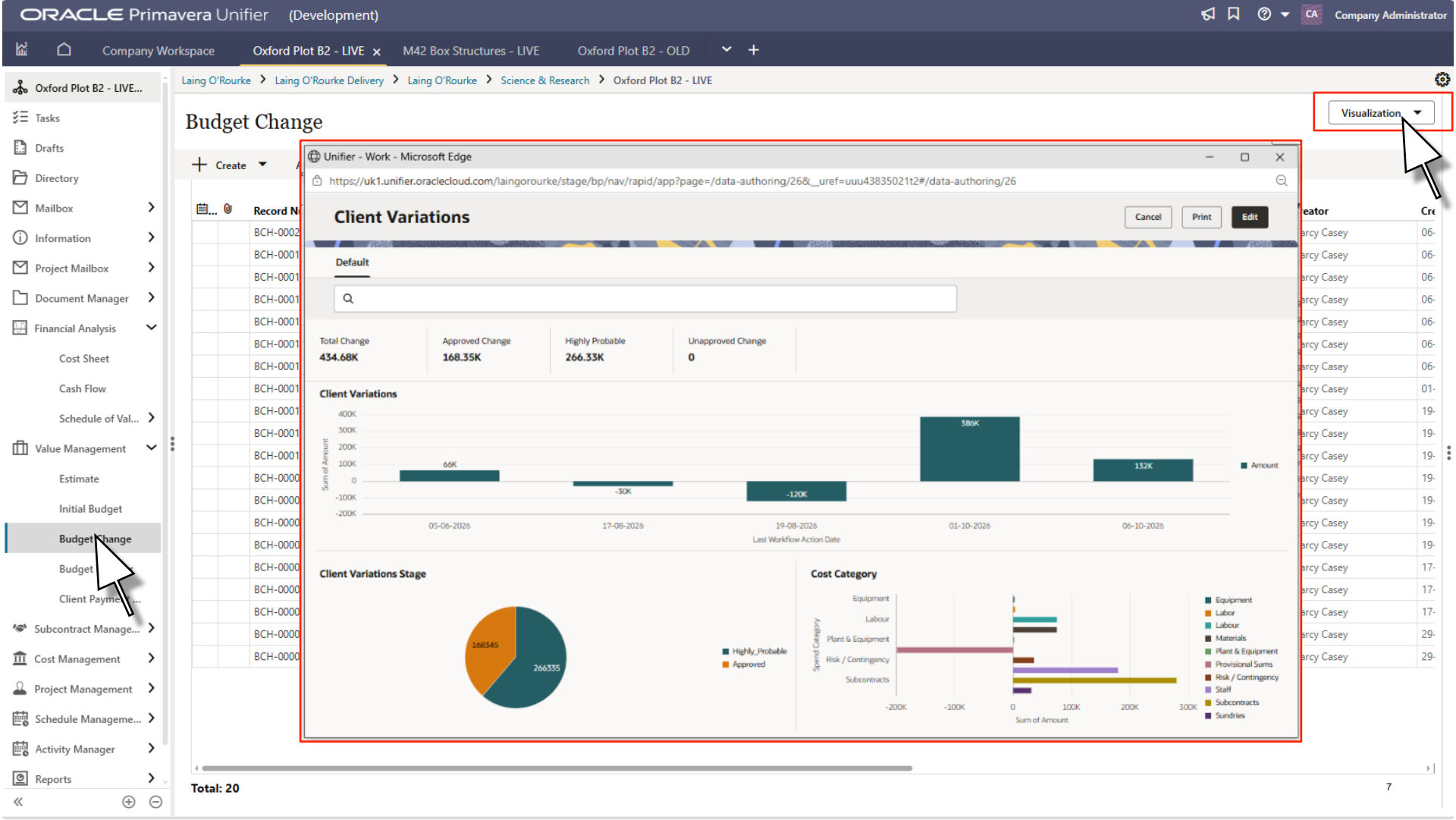
# Budget Change

Visualization

Create | Actions | Bulk Update | View : All Records

| Record Number | Title | Amount | Status | Reason | Short Description | Version | Creator | Cre |
|---|---|---|---|---|---|---|---|---|
| BCH-00020 | LOR - Day 1 Change | 95,037.78 | Approved | Changes to Scope or De... | LOR - Day 1 Change | 0 | Darcy Casey | 06- |
| BCH-00019 | EXP - Day 1 Change - Steel manhole covers | 11,518.34 | Approved | Changes to Scope or De... | Day 1 Change - Steel manhole covers | 0 | Darcy Casey | 06- |
| BCH-00018 | EXP - Day 1 Change - Roof Upstand | 4,535.06 | Approved | Changes to Scope or De... | Day 1 Change - Roof Upstand | 0 | Darcy Casey | 06- |
| BCH-00017 | EXP - Day 1 Change - Attenuation tank increa... | 6,250.56 | Approved | Changes to Scope or De... | Day 1 Change - Attenuation tank increase | 0 | Darcy Casey | 06- |
| BCH-00016 | EXP - Day 1 Change Bund Riser | 14,726.54 | Approved | Changes to Scope or De... | Day 1 Change - Bund riser | 0 | Darcy Casey | 06- |
| BCH-00015 | EXP - PSUM Builders work Holes | 0.00 | Highly_Probable | Changes to Scope or De... | EXP - PSUM Builders Work holes | 0 | Darcy Casey | 06- |
| BCH-00014 | EXP - PSUM Capping Beam | 0.00 | Highly_Probable | Changes to Scope or De... | EXP - PSUM Capping Beam | 0 | Darcy Casey | 06- |
| BCH-00013 | CHT - CQI001 Day 1 Instruction | 386,226.03 | Highly_Probable | Changes to Scope or De... | CQI001 Day 1 Instruction | 0 | Darcy Casey | 01- |
| BCH-00012 | Works for Morgan Sindall Cabins | 6,009.32 | Highly_Probable | Changes to Scope or De... | Works for Morgan Sindall Cabins | 0 | Darcy Casey | 19- |
| BCH-00011 | Prov Sum - Beyond Carbon | -16,195.30 | Highly_Probable | Changes to Scope or De... | Prov Sum - Beyond Carbon | 0 | Darcy Casey | 19- |
| BCH-00010 | Trespa Toplab Plus VE | -43,187.48 | Highly_Probable | Changes to Scope or De... | Trespa Toplab Plus VE | 0 | Darcy Casey | 19- |
| BCH-00009 | Balustrade and Metalwork VE | -121,727.68 | Highly_Probable | Changes to Scope or De... | Balustrade and Metalwork VE | 0 | Darcy Casey | 19- |
| BCH-00008 | Basement Comms Room amendment (Design... | 4,748.66 | Highly_Probable | Changes to Scope or De... | Basement Comms Room amendment (Design only) | 0 | Darcy Casey | 19- |
| BCH-00007 | Blinds (Design fee only) | 998.14 | Highly_Probable | Changes to Scope or De... | Blinds (Design fee only) | 0 | Darcy Casey | 19- |
| BCH-00006 | Data cabling standards | 49,463.03 | Highly_Probable | Changes to Scope or De... | Data cabling standards | 0 | Darcy Casey | 19- |
| BCH-00005 | Technical Submittal VE (A) Tiling and Catering | -34,342.43 | Approved | Changes to Scope or De... | Technical Submittal VE (A) Tiling and Catering | 0 | Darcy Casey | 17- |
| BCH-00004 | CL3 Doors rationalisation | -14,436.61 | Approved | Changes to Scope or De... | CL3 Doors rationalisation | 0 | Darcy Casey | 17- |
| BCH-00003 | Floor boxes in Lieu of Power poles (LV) | 19,056.64 | Approved | Changes to Scope or De... | Floor boxes in Lieu of Power poles (LV) | 0 | Darcy Casey | 17- |
| BCH-00002 | Performance Mock-up | 64,832.39 | Approved | Changes to Scope or De... | Performance Mock-up | 0 | Darcy Casey | 29- |
| BCH-00001 | Innovation Building - Penetrations (LV Temp ... | 1,167.18 | Approved | Changes to Scope or De... | Innovation Building - Penetrations (LV Temp Power) | 0 | Darcy Casey | 29- |

**Total: 20**


ORACLE Primavera Unifier (Development)
Company Administrator
Company Workspace
Oxford Plot B2 - LIVE
M42 Box Structures - LIVE
Oxford Plot B2 - OLD
Laing O'Rourke › Laing O'Rourke Delivery › Laing O'Rourke › Science & Research › Oxford Plot B2 - LIVE
Budget Change
Visualization
Create
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Val...
Value Management
Estimate
Initial Budget
Budget Change
Budget
Client Payme...
Subcontract Manage...
Cost Management
Project Management
Schedule Manageme...
Activity Manager
Reports
Unifier - Work - Microsoft Edge
https://uk1.unifier.oraclecloud.com/laingorourke/stage/bp/nav/rapid/app?page=/data-authoring/26&_uref=uuu43835021t2#/data-authoring/26
Client Variations
Cancel
Print
Edit
Default
Total Change
434.68K
Approved Change
168.35K
Highly Probable
266.33K
Unapproved Change
0
Client Variations
Sum of Amount
66K
-50K
-120K
386K
132K
Amount
05-06-2026
17-08-2026
19-08-2026
01-10-2026
06-10-2026
Last Workflow Action Date
Client Variations Stage
168345
266335
Highly_Probable
Approved
Cost Category
Equipment
Labour
Plant & Equipment
Risk / Contingency
Subcontracts
Spend Category
Sum of Amount
Labor
Materials
Provisional Sums
Risk / Contingency
Staff
Sundries
Total: 20

Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Management
Cost Management
Project Management
Schedule Management
Activity Manager
Reports
Visualizations

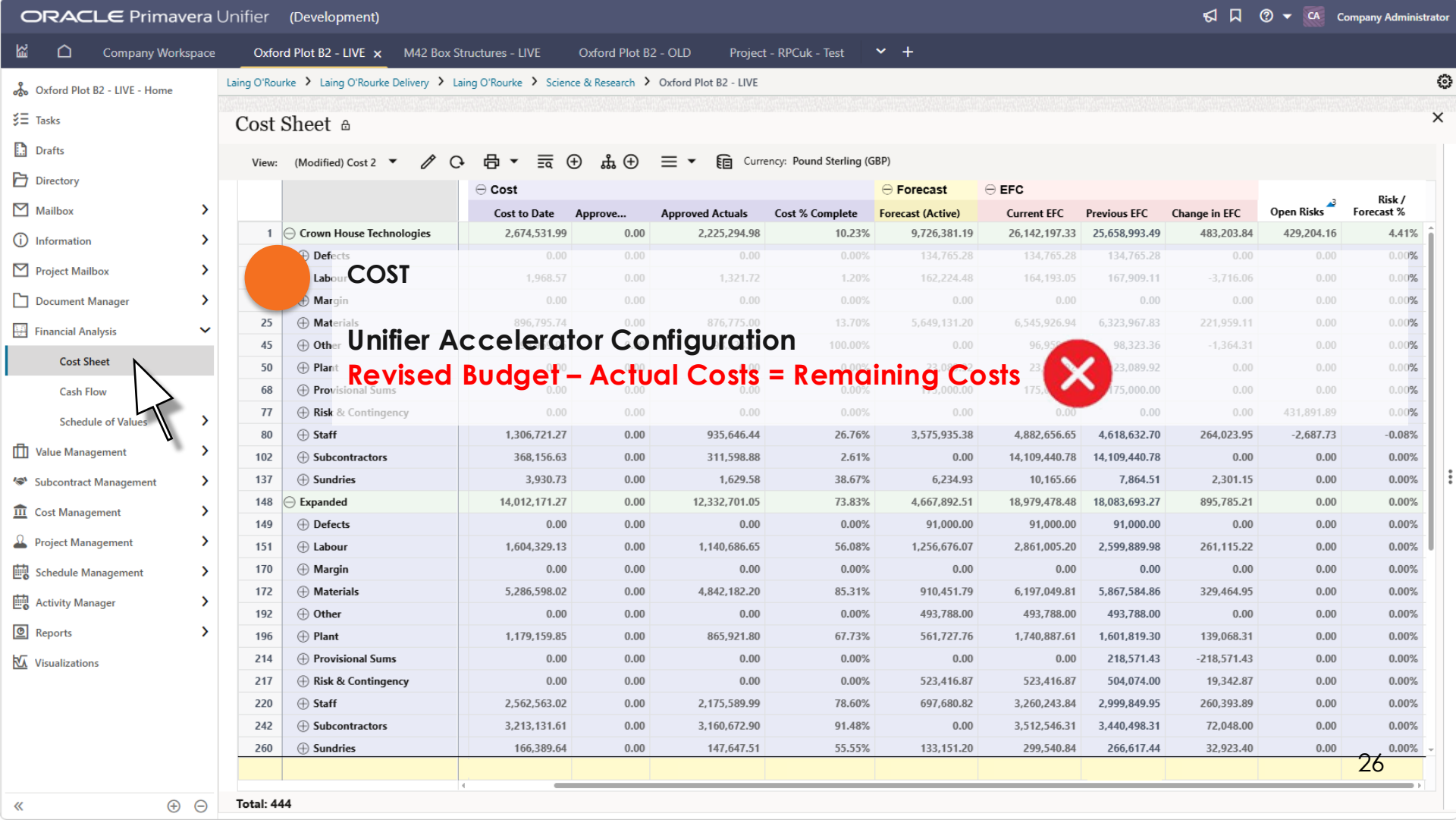


# Cost Sheet

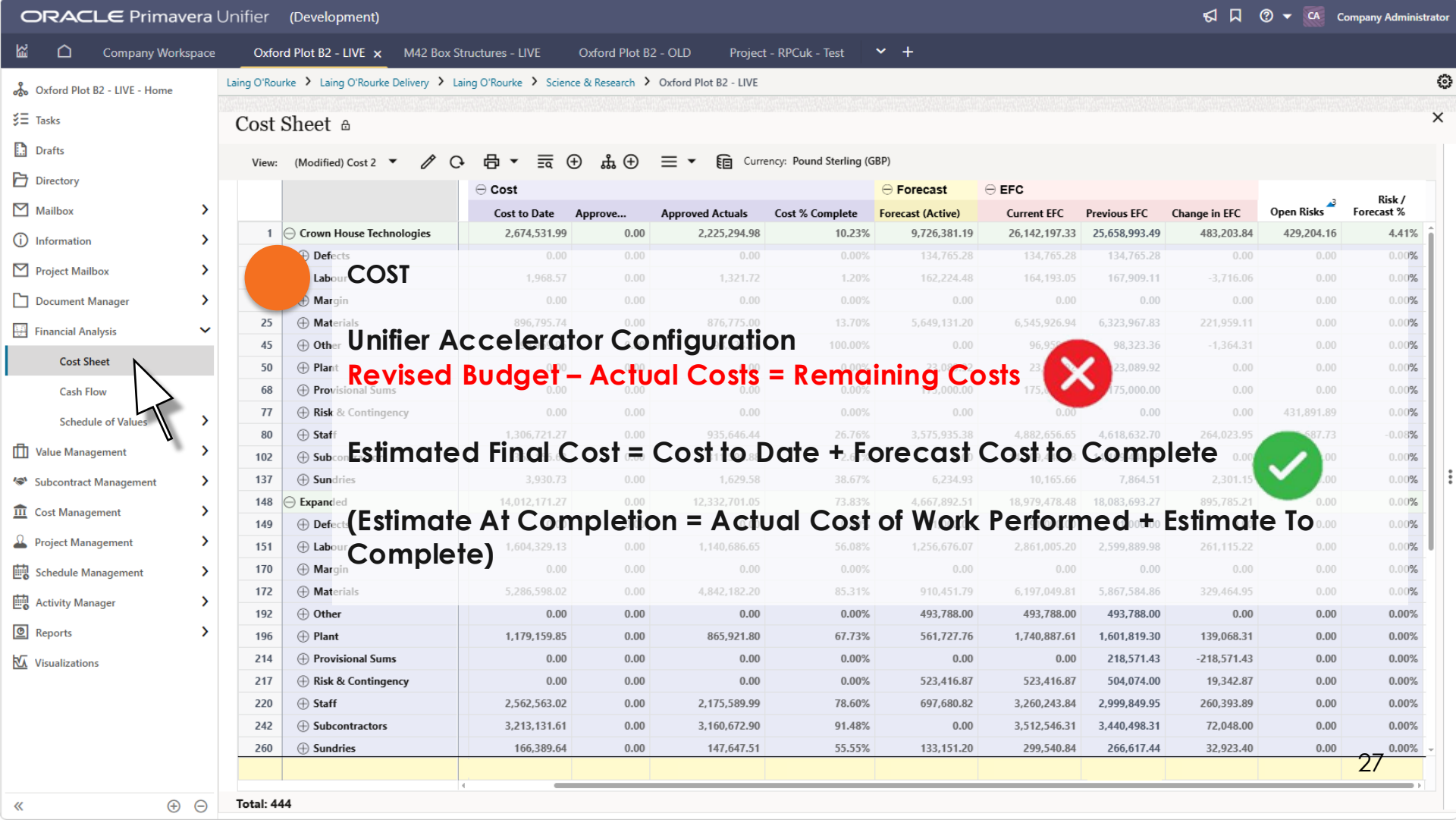
View: (Modified) Cost 2 Currency: Pound Sterling (GBP)

| | | Cost | | | | Forecast | EFC | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Cost to Date | Approve... | Approved Actuals | Cost % Complete | Forecast (Active) | Current EFC | Previous EFC | Change in EFC | Open Risks | Risk / Forecast % |
| 1 | Crown House Technologies | 2,674,531.99 | 0.00 | 2,225,294.98 | 10.23% | 9,726,381.19 | 26,142,197.33 | 25,658,993.49 | 483,203.84 | 429,204.16 | 4.41% |
| 2 | Defects | 0.00 | 0.00 | 0.00 | 0.00% | 134,765.28 | 134,765.28 | 134,765.28 | 0.00 | 0.00 | 0.00% |
| 4 | Labour | 1,968.57 | 0.00 | 1,321.72 | 1.20% | 162,224.48 | 164,193.05 | 167,909.11 | -3,716.06 | 0.00 | 0.00% |
| 23 | Margin | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 25 | Materials | 896,795.74 | 0.00 | 876,775.00 | 13.70% | 5,649,131.20 | 6,545,926.94 | 6,323,967.83 | 221,959.11 | 0.00 | 0.00% |
| 45 | Other | 96,959.05 | 0.00 | 98,323.36 | 100.00% | 0.00 | 96,959.05 | 98,323.36 | -1,364.31 | 0.00 | 0.00% |
| 50 | Plant | 0.00 | 0.00 | 0.00 | 0.00% | 23,089.92 | 23,089.92 | 23,089.92 | 0.00 | 0.00 | 0.00% |
| 68 | Provisional Sums | 0.00 | 0.00 | 0.00 | 0.00% | 175,000.00 | 175,000.00 | 175,000.00 | 0.00 | 0.00 | 0.00% |
| 77 | Risk & Contingency | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 431,891.89 | 0.00% |
| 80 | Staff | 1,306,721.27 | 0.00 | 935,646.44 | 26.76% | 3,575,935.38 | 4,882,656.65 | 4,618,632.70 | 264,023.95 | -2,687.73 | -0.08% |
| 102 | Subcontractors | 368,156.63 | 0.00 | 311,598.88 | 2.61% | 0.00 | 14,109,440.78 | 14,109,440.78 | 0.00 | 0.00 | 0.00% |
| 137 | Sundries | 3,930.73 | 0.00 | 1,629.58 | 38.67% | 6,234.93 | 10,165.66 | 7,864.51 | 2,301.15 | 0.00 | 0.00% |
| 148 | Expanded | 14,012,171.27 | 0.00 | 12,332,701.05 | 73.83% | 4,667,892.51 | 18,979,478.48 | 18,083,693.27 | 895,785.21 | 0.00 | 0.00% |
| 149 | Defects | 0.00 | 0.00 | 0.00 | 0.00% | 91,000.00 | 91,000.00 | 91,000.00 | 0.00 | 0.00 | 0.00% |
| 151 | Labour | 1,604,329.13 | 0.00 | 1,140,686.65 | 56.08% | 1,256,676.07 | 2,861,005.20 | 2,599,889.98 | 261,115.22 | 0.00 | 0.00% |
| 170 | Margin | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 172 | Materials | 5,286,598.02 | 0.00 | 4,842,182.20 | 85.31% | 910,451.79 | 6,197,049.81 | 5,867,584.86 | 329,464.95 | 0.00 | 0.00% |
| 192 | Other | 0.00 | 0.00 | 0.00 | 0.00% | 493,788.00 | 493,788.00 | 493,788.00 | 0.00 | 0.00 | 0.00% |
| 196 | Plant | 1,179,159.85 | 0.00 | 865,921.80 | 67.73% | 561,727.76 | 1,740,887.61 | 1,601,819.30 | 139,068.31 | 0.00 | 0.00% |
| 214 | Provisional Sums | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 218,571.43 | -218,571.43 | 0.00 | 0.00% |
| 217 | Risk & Contingency | 0.00 | 0.00 | 0.00 | 0.00% | 523,416.87 | 523,416.87 | 504,074.00 | 19,342.87 | 0.00 | 0.00% |
| 220 | Staff | 2,562,563.02 | 0.00 | 2,175,589.99 | 78.60% | 697,680.82 | 3,260,243.84 | 2,999,849.95 | 260,393.89 | 0.00 | 0.00% |
| 242 | Subcontractors | 3,213,131.61 | 0.00 | 3,160,672.90 | 91.48% | 0.00 | 3,512,546.31 | 3,440,498.31 | 72,048.00 | 0.00 | 0.00% |
| 260 | Sundries | 166,389.64 | 0.00 | 147,647.51 | 55.55% | 133,151.20 | 299,540.84 | 266,617.44 | 32,923.40 | 0.00 | 0.00% |

Total: 444




| | | Cost | | | | Forecast | EFC | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Cost to Date | Approve... | Approved Actuals | Cost % Complete | Forecast (Active) | Current EFC | Previous EFC | Change in EFC | Open Risks | Risk / Forecast % |
| 1 | Crown House Technologies | 2,674,531.99 | 0.00 | 2,225,294.98 | 10.23% | 9,726,381.19 | 26,142,197.33 | 25,658,993.49 | 483,203.84 | 429,204.16 | 4.41% |
| | Defects | 0.00 | 0.00 | 0.00 | 0.00% | 134,765.28 | 134,765.28 | 134,765.28 | 0.00 | 0.00 | 0.00% |
| | Labour | 1,968.57 | 0.00 | 1,321.72 | 1.20% | 162,224.48 | 164,193.05 | 167,909.11 | -3,716.06 | 0.00 | 0.00% |
| | Margin | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 25 | Materials | 896,795.74 | 0.00 | 876,775.00 | 13.70% | 5,649,131.20 | 6,545,926.94 | 6,323,967.83 | 221,959.11 | 0.00 | 0.00% |
| 45 | Other | | | | 100.00% | 0.00 | 96,959.00 | 98,323.36 | -1,364.31 | 0.00 | 0.00% |
| 50 | Plant | | | | 0.00% | 23,089.92 | 23,089.92 | 23,089.92 | 0.00 | 0.00 | 0.00% |
| 68 | Provisional Sums | 0.00 | 0.00 | 0.00 | 0.00% | 175,000.00 | 175,000.00 | 175,000.00 | 0.00 | 0.00 | 0.00% |
| 77 | Risk & Contingency | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 431,891.89 | 0.00% |
| 80 | Staff | 1,306,721.27 | 0.00 | 935,646.44 | 26.76% | 3,575,935.38 | 4,882,656.65 | 4,618,632.70 | 264,023.95 | -2,687.73 | -0.08% |
| 102 | Subcontractors | 368,156.63 | 0.00 | 311,598.88 | 2.61% | 0.00 | 14,109,440.78 | 14,109,440.78 | 0.00 | 0.00 | 0.00% |
| 137 | Sundries | 3,930.73 | 0.00 | 1,629.58 | 38.67% | 6,234.93 | 10,165.66 | 7,864.51 | 2,301.15 | 0.00 | 0.00% |
| 148 | Expanded | 14,012,171.27 | 0.00 | 12,332,701.05 | 73.83% | 4,667,892.51 | 18,979,478.48 | 18,083,693.27 | 895,785.21 | 0.00 | 0.00% |
| 149 | Defects | 0.00 | 0.00 | 0.00 | 0.00% | 91,000.00 | 91,000.00 | 91,000.00 | 0.00 | 0.00 | 0.00% |
| 151 | Labour | 1,604,329.13 | 0.00 | 1,140,686.65 | 56.08% | 1,256,676.07 | 2,861,005.20 | 2,599,889.98 | 261,115.22 | 0.00 | 0.00% |
| 170 | Margin | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 172 | Materials | 5,286,598.02 | 0.00 | 4,842,182.20 | 85.31% | 910,451.79 | 6,197,049.81 | 5,867,584.86 | 329,464.95 | 0.00 | 0.00% |
| 192 | Other | 0.00 | 0.00 | 0.00 | 0.00% | 493,788.00 | 493,788.00 | 493,788.00 | 0.00 | 0.00 | 0.00% |
| 196 | Plant | 1,179,159.85 | 0.00 | 865,921.80 | 67.73% | 561,727.76 | 1,740,887.61 | 1,601,819.30 | 139,068.31 | 0.00 | 0.00% |
| 214 | Provisional Sums | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 218,571.43 | -218,571.43 | 0.00 | 0.00% |
| 217 | Risk & Contingency | 0.00 | 0.00 | 0.00 | 0.00% | 523,416.87 | 523,416.87 | 504,074.00 | 19,342.87 | 0.00 | 0.00% |
| 220 | Staff | 2,562,563.02 | 0.00 | 2,175,589.99 | 78.60% | 697,680.82 | 3,260,243.84 | 2,999,849.95 | 260,393.89 | 0.00 | 0.00% |
| 242 | Subcontractors | 3,213,131.61 | 0.00 | 3,160,672.90 | 91.48% | 0.00 | 3,512,546.31 | 3,440,498.31 | 72,048.00 | 0.00 | 0.00% |
| 260 | Sundries | 166,389.64 | 0.00 | 147,647.51 | 55.55% | 133,151.20 | 299,540.84 | 266,617.44 | 32,923.40 | 0.00 | 0.00% |




| | | Cost | | | | Forecast | EFC | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Cost to Date | Approve... | Approved Actuals | Cost % Complete | Forecast (Active) | Current EFC | Previous EFC | Change in EFC | Open Risks | Risk / Forecast % |
| 1 | Crown House Technologies | 2,674,531.99 | 0.00 | 2,225,294.98 | 10.23% | 9,726,381.19 | 26,142,197.33 | 25,658,993.49 | 483,203.84 | 429,204.16 | 4.41% |
| | Defects | 0.00 | 0.00 | 0.00 | 0.00% | 134,765.28 | 134,765.28 | 134,765.28 | 0.00 | 0.00 | 0.00% |
| | Labour | 1,968.57 | 0.00 | 1,321.72 | 1.20% | 162,224.48 | 164,193.05 | 167,909.11 | -3,716.06 | 0.00 | 0.00% |
| | Margin | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 25 | Materials | 896,795.74 | 0.00 | 876,775.00 | 13.70% | 5,649,131.20 | 6,545,926.94 | 6,323,967.83 | 221,959.11 | 0.00 | 0.00% |
| 45 | Other | | | | 100.00% | 0.00 | 96,9 | 98,323.36 | -1,364.31 | 0.00 | 0.00% |
| 50 | Plant | | | | | | 23,0 | 23,089.92 | 0.00 | 0.00 | 0.00% |
| 68 | Provisional Sums | 0.00 | 0.00 | 0.00 | 0.00% | 175,000.00 | 175,000.00 | 175,000.00 | 0.00 | 0.00 | 0.00% |
| 77 | Risk & Contingency | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 431,891.89 | 0.00% |
| 80 | Staff | 1,306,721.27 | 0.00 | 935,646.44 | 26.76% | 3,575,935.28 | 4,882,656.65 | 4,618,632.70 | 264,023.95 | | -0.08% |
| 102 | Subcontractors | | | | | | | | | 0.00 | 0.00% |
| 137 | Sundries | 3,930.73 | 0.00 | 1,629.58 | 38.67% | 6,234.93 | 10,165.66 | 7,864.51 | 2,301.15 | | 0.00% |
| 148 | Expanded | 14,012,171.27 | 0.00 | 12,332,701.05 | 73.83% | 4,667,892.51 | 18,979,478.48 | 18,083,693.27 | 895,785.21 | 0.00 | 0.00% |
| 149 | Defects | | | | | | | | | 0.00 | 0.00% |
| 151 | Labour | 1,604,329.13 | 0.00 | 1,140,686.65 | 56.08% | 1,256,676.07 | 2,861,005.20 | 2,599,889.98 | 261,115.22 | 0.00 | 0.00% |
| 170 | Margin | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00% |
| 172 | Materials | 5,286,598.02 | 0.00 | 4,842,182.20 | 85.31% | 910,451.79 | 6,197,049.81 | 5,867,584.86 | 329,464.95 | 0.00 | 0.00% |
| 192 | Other | 0.00 | 0.00 | 0.00 | 0.00% | 493,788.00 | 493,788.00 | 493,788.00 | 0.00 | 0.00 | 0.00% |
| 196 | Plant | 1,179,159.85 | 0.00 | 865,921.80 | 67.73% | 561,727.76 | 1,740,887.61 | 1,601,819.30 | 139,068.31 | 0.00 | 0.00% |
| 214 | Provisional Sums | 0.00 | 0.00 | 0.00 | 0.00% | 0.00 | 0.00 | 218,571.43 | -218,571.43 | 0.00 | 0.00% |
| 217 | Risk & Contingency | 0.00 | 0.00 | 0.00 | 0.00% | 523,416.87 | 523,416.87 | 504,074.00 | 19,342.87 | 0.00 | 0.00% |
| 220 | Staff | 2,562,563.02 | 0.00 | 2,175,589.99 | 78.60% | 697,680.82 | 3,260,243.84 | 2,999,849.95 | 260,393.89 | 0.00 | 0.00% |
| 242 | Subcontractors | 3,213,131.61 | 0.00 | 3,160,672.90 | 91.48% | 0.00 | 3,512,546.31 | 3,440,498.31 | 72,048.00 | 0.00 | 0.00% |
| 260 | Sundries | 166,389.64 | 0.00 | 147,647.51 | 55.55% | 133,151.20 | 299,540.84 | 266,617.44 | 32,923.40 | 0.00 | 0.00% |

Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Management
Cost Management
Actual
Journal
Forecast
Saviom Staff Forecast
Project Management
Schedule Management
Activity Manager
Reports
Visualizations



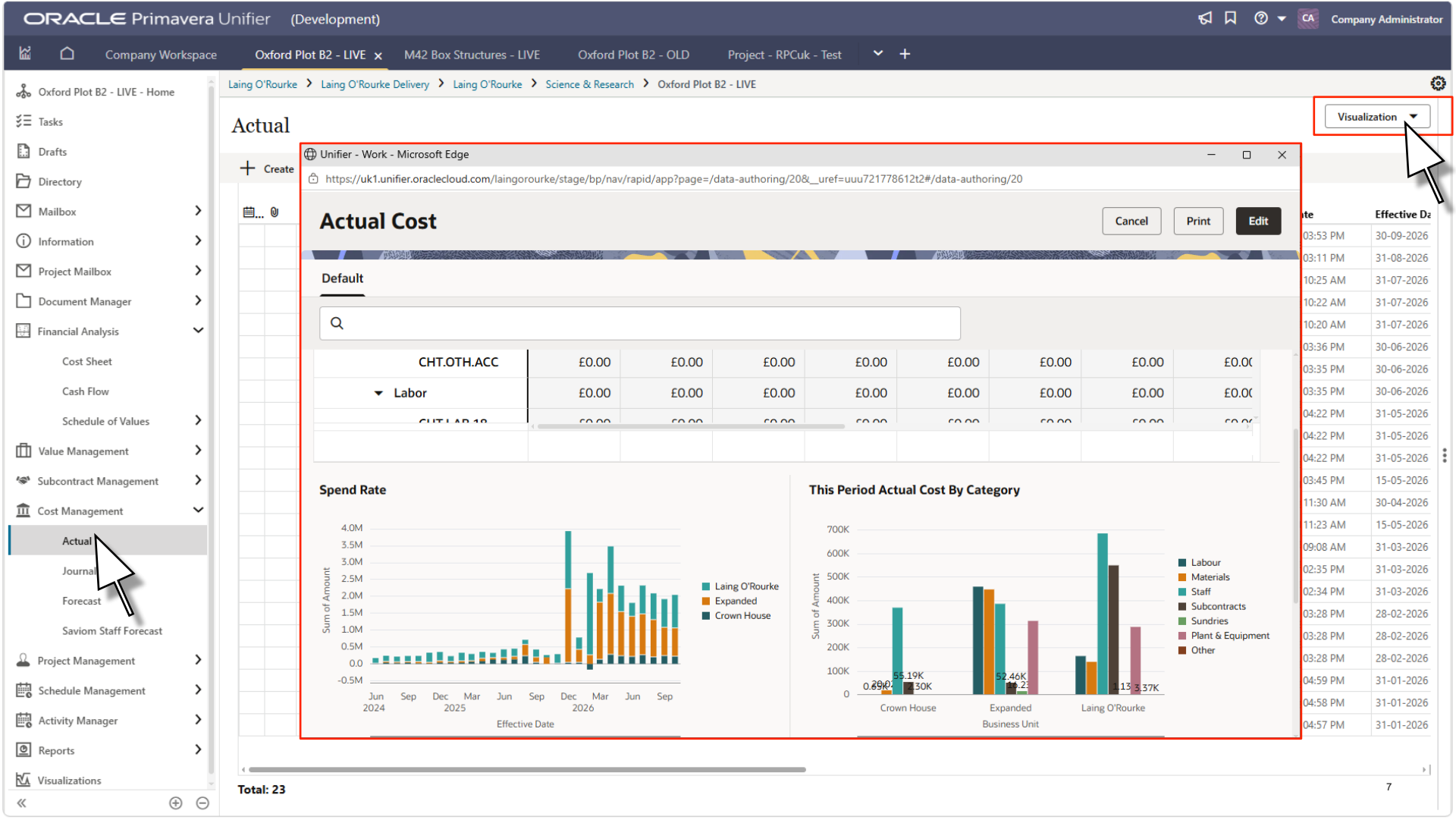
# Actual

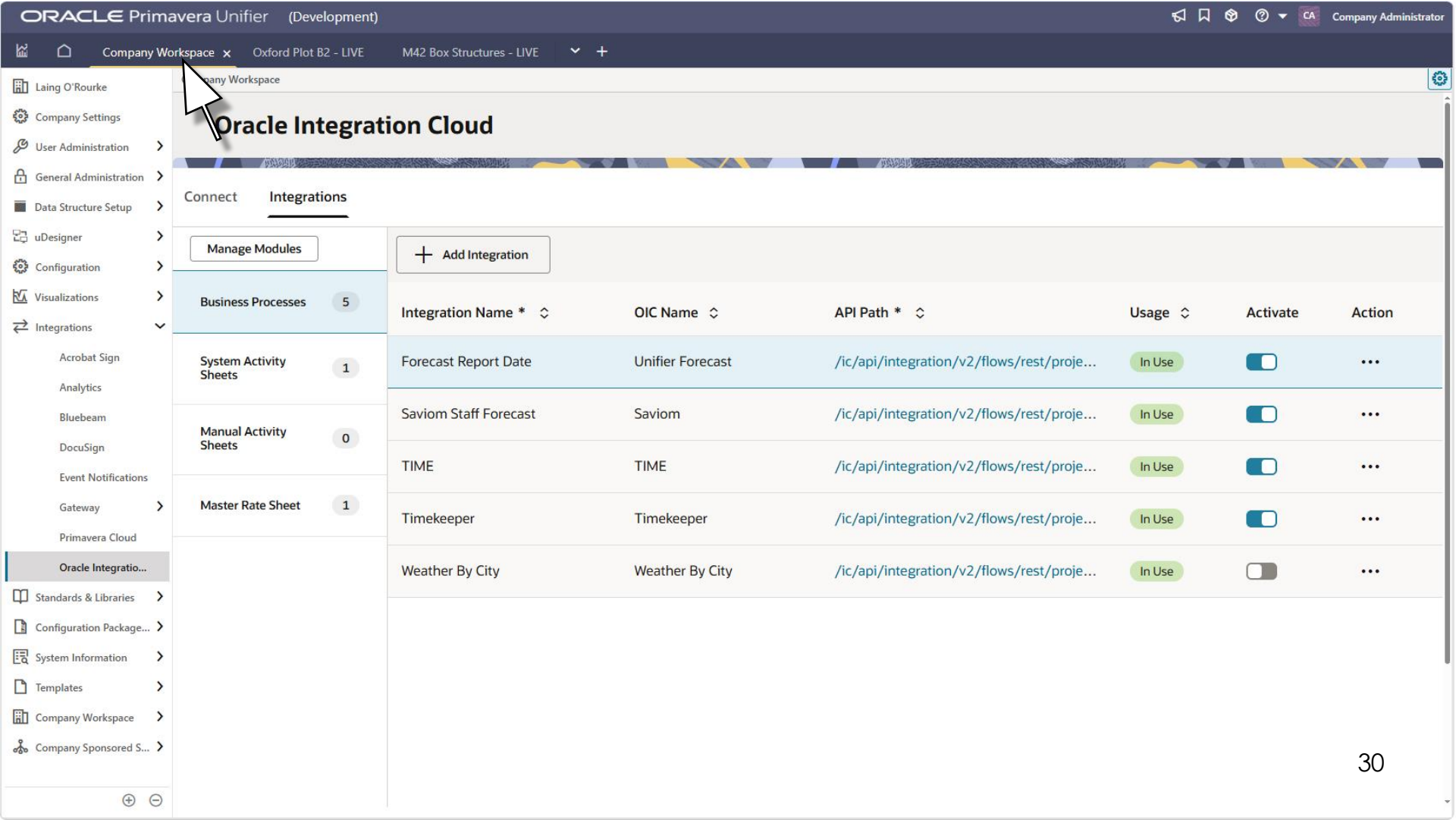
Visualization

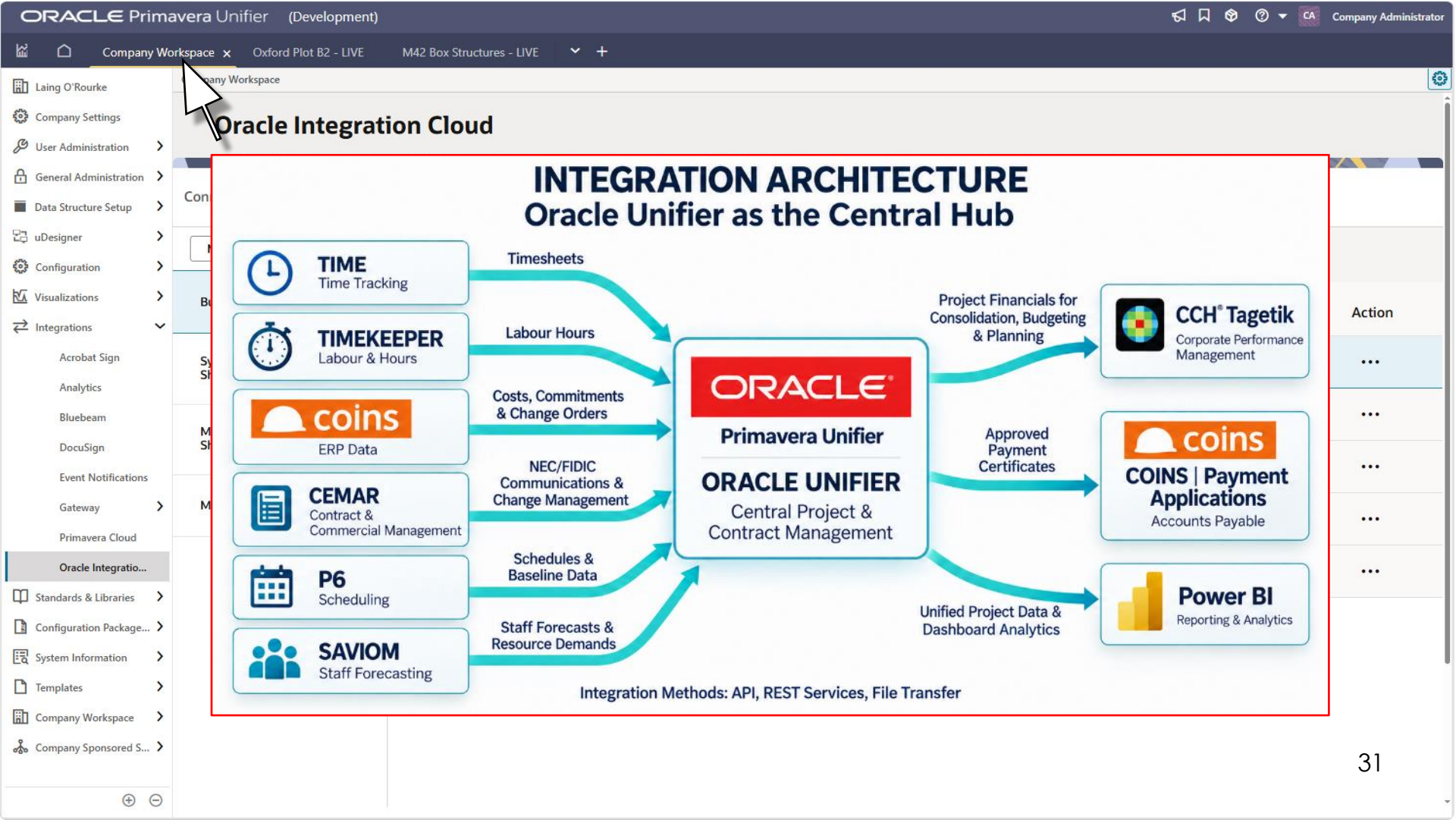
Create | Actions | Bulk Update | View : All Records

| Project Name | Record Number | Title | Actual Type | Amount | Status | Payment Date | Creator | Creation Date | Effective Da |
|---|---|---|---|---|---|---|---|---|---|
| Oxford Plot B2 - LIVE | ACTUAL-00023 | Actual September 26 | | 2,045,957.94 | Awaiting_Review | | Darcy Casey | 05-10-2026 03:53 PM | 30-09-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00022 | Actual - August 26 | | 1,920,173.01 | Awaiting_Review | | Darcy Casey | 07-09-2026 03:11 PM | 31-08-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00021 | Actual - CHTMEP - July 26 | | 195,519.28 | Approved | | Darcy Casey | 19-08-2026 10:25 AM | 31-07-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00020 | Actual - EXPAND - July 26 | | 1,105,262.35 | Approved | | Darcy Casey | 19-08-2026 10:22 AM | 31-07-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00019 | Actual - LORCON - July 26 | | 789,980.60 | Approved | | Darcy Casey | 19-08-2026 10:20 AM | 31-07-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00018 | Actual - CHTMEP - June ... | | 258,477.67 | Approved | | Darcy Casey | 15-07-2026 03:36 PM | 30-06-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00017 | Actual - Expand - June 26 | | 1,212,689.07 | Approved | | Darcy Casey | 15-07-2026 03:35 PM | 30-06-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00016 | Actual - LORCON - June ... | | 853,553.58 | Approved | | Darcy Casey | 15-07-2026 03:35 PM | 30-06-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00015 | Actual - CHTMEP - May ... | | 207,699.07 | Approved | | Darcy Casey | 11-06-2026 04:22 PM | 31-05-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00014 | Actual - EXPAND - May 26 | | 1,191,306.18 | Approved | | Darcy Casey | 11-06-2026 04:22 PM | 31-05-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00013 | Actual - LORCON - May ... | | 409,762.83 | Approved | | Darcy Casey | 11-06-2026 04:22 PM | 31-05-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00012 | Actual - EXPAND - April ... | | 1,309,969.61 | Approved | | Darcy Casey | 28-05-2026 03:45 PM | 15-05-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00011 | Actual - CHTMEP - April ... | | 229,713.78 | Approved | | Darcy Casey | 28-05-2026 11:30 AM | 30-04-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00010 | Actual - LORCON - April... | | 779,827.35 | Approved | | Darcy Casey | 28-05-2026 11:23 AM | 15-05-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00009 | Actual - CHTMEP - Marc... | | 271,280.69 | Approved | | Darcy Casey | 27-04-2026 09:08 AM | 31-03-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00008 | Actual - LORCON - Marc... | | 1,406,019.32 | Approved | | Darcy Casey | 24-04-2026 02:35 PM | 31-03-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00007 | Actual - EXPAND - Marc... | | 1,805,972.96 | Approved | | Darcy Casey | 24-04-2026 02:34 PM | 31-03-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00006 | CHTMEP - Actual - Feb 26 | | 123,719.34 | Approved | | Darcy Casey | 13-04-2026 03:28 PM | 28-02-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00005 | Expand - Actual - Feb 25 | | 1,696,916.46 | Approved | | Darcy Casey | 13-04-2026 03:28 PM | 28-02-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00004 | Actual - LORCON - Feb 26 | | 398,921.44 | Approved | | Darcy Casey | 13-04-2026 03:28 PM | 28-02-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00003 | Actual - CHTMEP - Up t... | | 938,885.15 | Approved | | Darcy Casey | 09-04-2026 04:59 PM | 31-01-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00002 | Actual - LORCON - Up t... | | 8,141,732.56 | Approved | | Darcy Casey | 09-04-2026 04:58 PM | 31-01-2026 |
| Oxford Plot B2 - LIVE | ACTUAL-00001 | Actual - EXPAND - up to... | | 4,010,584.42 | Approved | | Darcy Casey | 09-04-2026 04:57 PM | 31-01-2026 |

**Total: 23**


ORACLE Primavera Unifier (Development)
Company Administrator
Company Workspace
Oxford Plot B2 - LIVE
M42 Box Structures - LIVE
Oxford Plot B2 - OLD
Project - RPCuk - Test
Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Management
Cost Management
Actual
Journal
Forecast
Saviom Staff Forecast
Project Management
Schedule Management
Activity Manager
Reports
Visualizations
Laing O'Rourke > Laing O'Rourke Delivery > Laing O'Rourke > Science & Research > Oxford Plot B2 - LIVE
Actual
Visualization
Create
Unifier - Work - Microsoft Edge
https://uk1.unifier.oraclecloud.com/laingorourke/stage/bp/nav/rapid/app?page=/data-authoring/20&__uref=uuu721778612t2#/data-authoring/20
Actual Cost
Cancel
Print
Edit
Default
CHT.OTH.ACC
Labor
£0.00
Spend Rate
4.0M
3.5M
3.0M
2.5M
2.0M
1.5M
1.0M
0.5M
0.0
-0.5M
Sum of Amount
Jun 2024
Sep
Dec
Mar 2025
Jun
Sep
Dec
Mar 2026
Jun
Sep
Effective Date
Laing O'Rourke
Expanded
Crown House
This Period Actual Cost By Category
700K
600K
500K
400K
300K
200K
100K
0
Sum of Amount
55.19K
52.46K
3.37K
Crown House
Expanded
Laing O'Rourke
Business Unit
Labour
Materials
Staff
Subcontracts
Sundries
Plant & Equipment
Other
Effective Da
30-09-2026
31-08-2026
31-07-2026
31-07-2026
31-07-2026
30-06-2026
30-06-2026
30-06-2026
31-05-2026
31-05-2026
31-05-2026
15-05-2026
30-04-2026
15-05-2026
31-03-2026
31-03-2026
31-03-2026
28-02-2026
28-02-2026
28-02-2026
31-01-2026
31-01-2026
31-01-2026
Total: 23
7


ORACLE Primavera Unifier (Development)
Company Administrator
Company Workspace
Oxford Plot B2 - LIVE
M42 Box Structures - LIVE
Laing O'Rourke
Company Settings
User Administration
General Administration
Data Structure Setup
uDesigner
Configuration
Visualizations
Integrations
Acrobat Sign
Analytics
Bluebeam
DocuSign
Event Notifications
Gateway
Primavera Cloud
Oracle Integratio...
Standards & Libraries
Configuration Package...
System Information
Templates
Company Workspace
Company Sponsored S...
Oracle Integration Cloud
Connect
Integrations
Manage Modules
Business Processes 5
System Activity Sheets 1
Manual Activity Sheets 0
Master Rate Sheet 1
Add Integration
Integration Name *
OIC Name
API Path *
Usage
Activate
Action
Forecast Report Date
Unifier Forecast
/ic/api/integration/v2/flows/rest/proje...
In Use
Saviom Staff Forecast
Saviom
/ic/api/integration/v2/flows/rest/proje...
In Use
TIME
TIME
/ic/api/integration/v2/flows/rest/proje...
In Use
Timekeeper
Timekeeper
/ic/api/integration/v2/flows/rest/proje...
In Use
Weather By City
Weather By City
/ic/api/integration/v2/flows/rest/proje...
In Use


ORACLE Primavera Unifier (Development)
Company Administrator
Company Workspace
Oxford Plot B2 - LIVE
M42 Box Structures - LIVE
Laing O'Rourke
Company Settings
User Administration
General Administration
Data Structure Setup
uDesigner
Configuration
Visualizations
Integrations
Acrobat Sign
Analytics
Bluebeam
DocuSign
Event Notifications
Gateway
Primavera Cloud
Oracle Integratio...
Standards & Libraries
Configuration Package...
System Information
Templates
Company Workspace
Company Sponsored S...
Oracle Integration Cloud
INTEGRATION ARCHITECTURE
Oracle Unifier as the Central Hub
TIME
Time Tracking
TIMEKEEPER
Labour & Hours
coins
ERP Data
CEMAR
Contract & Commercial Management
P6
Scheduling
SAVIOM
Staff Forecasting
Timesheets
Labour Hours
Costs, Commitments & Change Orders
NEC/FIDIC Communications & Change Management
Schedules & Baseline Data
Staff Forecasts & Resource Demands
ORACLE
Primavera Unifier
ORACLE UNIFIER
Central Project & Contract Management
Project Financials for Consolidation, Budgeting & Planning
Approved Payment Certificates
Unified Project Data & Dashboard Analytics
CCH® Tagetik
Corporate Performance Management
coins
COINS | Payment Applications
Accounts Payable
Power BI
Reporting & Analytics
Integration Methods: API, REST Services, File Transfer
Action

Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Management
Cost Management
Project Management
Risk
Staff Monthly Timesheet
Timekeeper
Schedule Management
Activity Manager
OBS Sheet
Rate Sheet
Reports



# Staff Monthly Timesheet

Visualization

Create | Actions | Bulk Update | View : All Records

| Title. | Record No. | Effective Date | Monthly Allocation | Status | Amount |
|---|---|---|---|---|---|
| September 2026 | MST-0015 | 30-09-2026 05:00 PM | 47.8 | Approved | 349,895.41 |
| September 2026 | MST-0014 | 30-09-2026 05:00 PM | 0 | Terminated | 0.00 |
| August 2026 | MST-0013 | 31-08-2026 05:00 PM | 41.2 | Approved | 377,038.60 |
| July 2026 | MST-0012 | 31-07-2026 05:00 PM | 39.13 | Approved | 376,481.15 |
| October 2025 | MST-0011 | 31-10-2025 05:00 PM | 16.83 | Approved | 156,503.03 |
| November 2025 | MST-0010 | 28-11-2025 05:00 PM | 22.98 | Approved | 210,200.70 |
| December 2025 | MST-0009 | 31-12-2025 05:00 PM | 24.57 | Approved | 221,850.70 |
| January 2026 | MST-0008 | 30-01-2026 05:00 PM | 27.87 | Approved | 255,768.88 |
| February 2026 | MST-0007 | 27-02-2026 05:00 PM | 36.39 | Approved | 340,117.56 |
| March 2026 | MST-0006 | 31-03-2026 05:00 PM | 37.4 | Approved | 368,535.43 |
| April 2026 | MST-0005 | 30-04-2026 05:00 PM | 39.84 | Approved | 390,104.11 |
| May 2026 | MST-0004 | 29-05-2026 05:00 PM | 39.38 | Approved | 389,660.58 |
| May 2026 | MST-0003 | 29-05-2026 05:00 PM | 0 | Terminated | 0.00 |
| May 2026 | MST-0002 | 29-05-2026 05:00 PM | 39.38 | Terminated | 389,660.58 |
| June 2026 | MST-0001 | 30-06-2026 05:00 PM | 39.35 | Approved | 386,323.15 |

**Total: 15**

Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Management
Cost Management
Project Management
Risk
Staff Monthly Timesheet
Timekeeper
Schedule Management
Activity Manager
OBS Sheet
Rate Sheet
Reports



# Staff Monthly Timesheet

Visualization

Create

Unifier - Work - Microsoft Edge

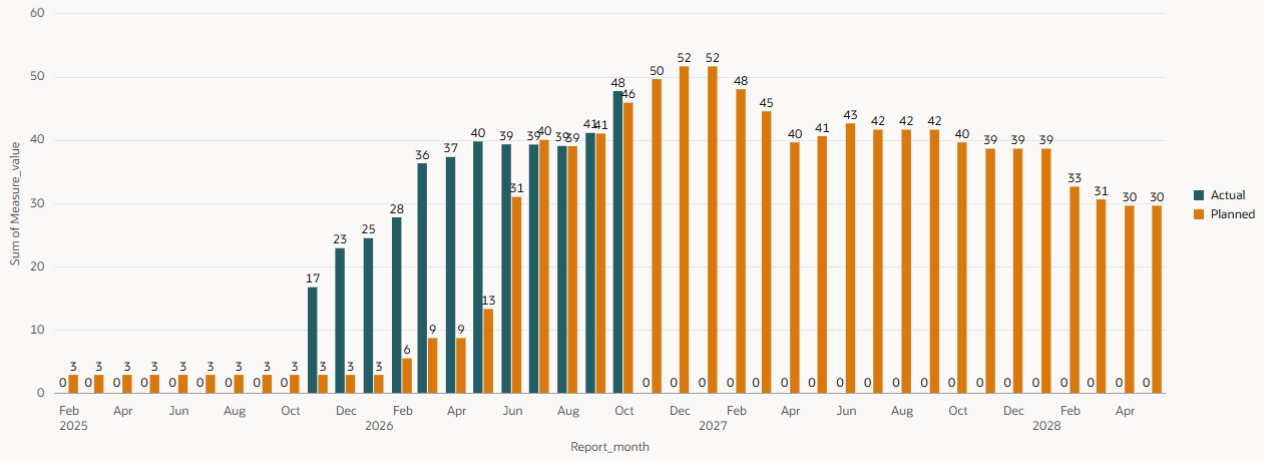
https://uk1.unifier.oraclecloud.com/laingorourke/stage/bp/nav/rapid/app?page=/data-authoring/17&__uref=uuu721778612t2#/data-authoring/17

## Staff Planned v Actual

Cancel | Print | Edit

In Period | To Date | Staff Forecast | Histogram

### Staff Histogram




Total: 15

Laing O'Rourke › Laing O'Rourke Delivery › Laing O'Rourke › Science & Research › Oxford Plot B2 - LIVE

Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Management
Cost Management
Project Management
Risk
Staff Monthly Timesheet
Timekeeper
Schedule Management
Activity Management
Reports
Visualizations

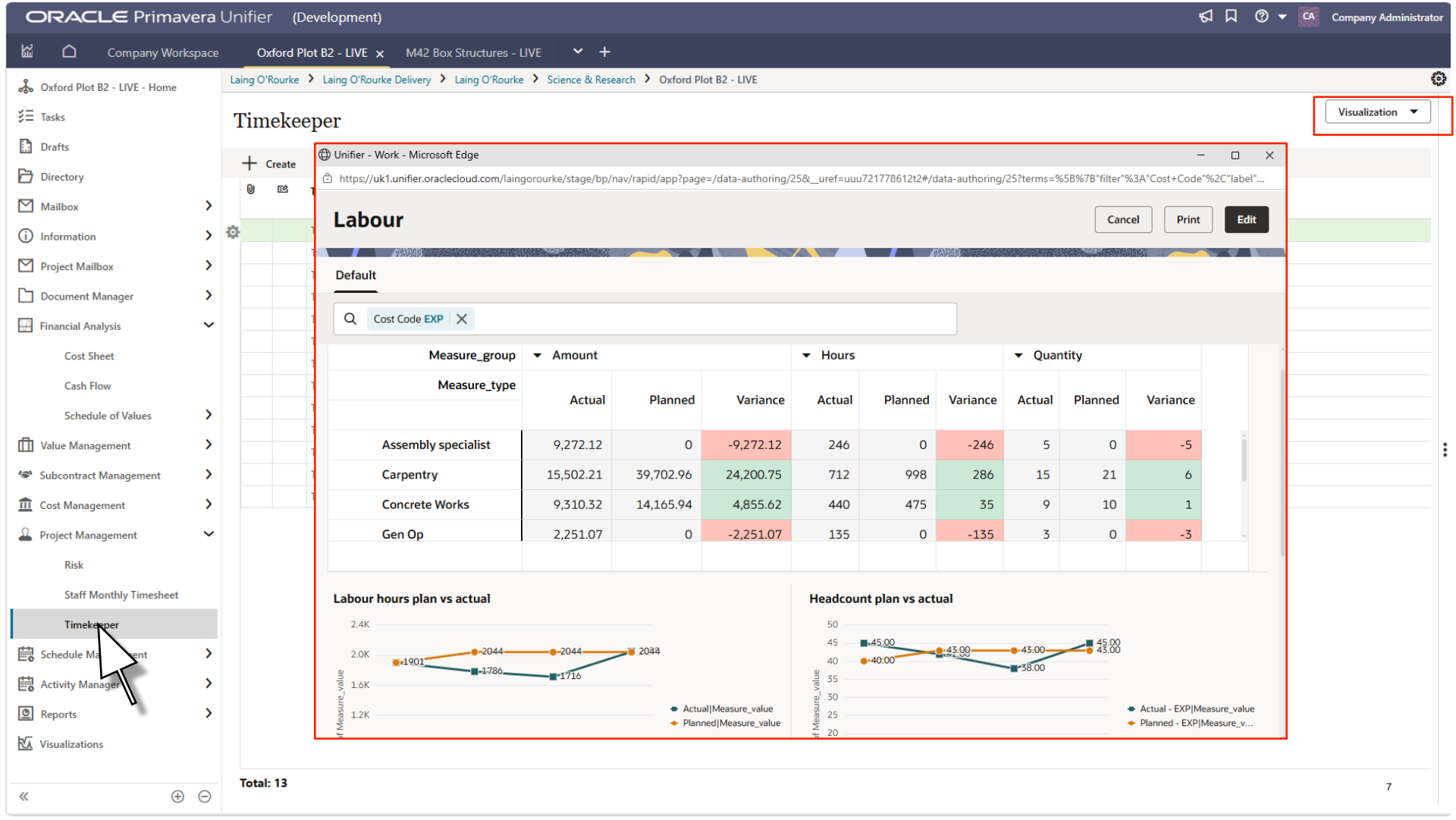
# Timekeeper

Visualization

Create | Actions | Bulk Update | View : All Records

| Title. | Record No. | Period Start | Total Hours | Amount | Status |
|---|---|---|---|---|---|
| Timekeeper 28th Sep... | TK-0013 | 28-09-2026 | 2,094 | 57,234.99 | Draft |
| Timekeeper 21st Sep... | TK-0012 | 21-09-2026 | 1,759.25 | 61,206.89 | Approved |
| Timekeeper 6th July ... | TK-0011 | 06-07-2026 | 1,679.5 | 56,435.49 | Draft |
| Timekeeper 13th July... | TK-0010 | 13-07-2026 | 1,690.75 | 55,494.01 | Draft |
| Timekeeper 20th July... | TK-0009 | 20-07-2026 | 2,060.25 | 68,556.16 | Draft |
| Timekeeper 27th July... | TK-0008 | 27-07-2026 | 1,794.25 | 58,327.71 | Draft |
| Timekeeper 3rd Aug... | TK-0007 | 03-08-2026 | 1,749.25 | 57,769.87 | Draft |
| Timekeeper 10th Aug... | TK-0006 | 10-08-2026 | 1,865.5 | 59,248.86 | Draft |
| Timekeeper 17th Aug... | TK-0005 | 17-08-2026 | 1,603.75 | 6,307.24 | Draft |
| Timekeeper 24th Aug... | TK-0004 | 24-08-2026 | 1,992.75 | 65,135.94 | Draft |
| Timekeeper 31st Aug... | TK-0003 | 31-08-2026 | 1,521.75 | 50,467.45 | Draft |
| Timekeeper 7th Sept... | TK-0002 | 07-09-2026 | 1,945 | 65,305.63 | Draft |
| Timekeeper 14th Sep... | TK-0001 | 14-09-2026 | 1,820 | 62,368.68 | Approved |

**Total: 13**


ORACLE Primavera Unifier (Development)
Company Administrator
Company Workspace
Oxford Plot B2 - LIVE
M42 Box Structures - LIVE
Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Management
Cost Management
Project Management
Risk
Staff Monthly Timesheet
Timekeeper
Schedule Management
Activity Manager
Reports
Visualizations
Laing O'Rourke › Laing O'Rourke Delivery › Laing O'Rourke › Science & Research › Oxford Plot B2 - LIVE
Timekeeper
Visualization
Create
Total: 13
Unifier - Work - Microsoft Edge
https://uk1.unifier.oraclecloud.com/laingorourke/stage/bp/nav/rapid/app?page=/data-authoring/25&__uref=uuu721778612t2#/data-authoring/25?terms=%5B%7B"filter"%3A"Cost+Code"%2C"label"...
Labour
Cancel
Print
Edit
Default
Cost Code EXP
Measure_group
Amount
Hours
Quantity
Measure_type
Actual
Planned
Variance
Assembly specialist 9,272.12 0 -9,272.12 246 0 -246 5 0 -5
Carpentry 15,502.21 39,702.96 24,200.75 712 998 286 15 21 6
Concrete Works 9,310.32 14,165.94 4,855.62 440 475 35 9 10 1
Gen Op 2,251.07 0 -2,251.07 135 0 -135 3 0 -3
Labour hours plan vs actual
2.4K
2.0K
1.6K
1.2K
1901
2044
2044
2044
1786
1716
Actual|Measure_value
Planned|Measure_value
Headcount plan vs actual
50
45
40
35
30
25
20
45.00
40.00
43.00
43.00
38.00
45.00
43.00
Actual - EXP|Measure_value
Planned - EXP|Measure_v...
7

M42 Box Structures -...
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Val...
Value Management
Subcontract Manage...
Cost Management
Project Management
Schedule Manageme...
Activity Sheet
WBS Sheet
Activity Manager
OBS Sheet
Rate Sheet
Earned Value Analysis
Reports



# Cost Sheet

View: EVA2 Currency: Pound Sterling (GBP)

| | | Performance Indicators | | Values & Variances | | | | | | Completion Estimates | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Cost Performa... | Schedule Perf... | Budget At Co... | Planned Value ... | Earned Value (... | Actual Cost (AC) | Cost Variance (... | Schedule Varia... | Performance Base... | Current EFC | E |
| 1 | DEF | 1.00 | 0.00 | 220,946.40 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 220,946.40 | 220,946.40 | |
| 4 | LAB | 0.84 | 1.01 | 8,422,623.23 | 3,876,927.77 | 3,906,656.12 | 4,674,076.69 | -767,420.57 | 29,728.35 | 10,050,228.01 | 8,636,327.35 | |
| 5 | 01 Assembly sp... | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 242,927.77 | -242,927.77 | 0.00 | 242,927.77 | 242,927.77 | |
| 22 | 02 Carpentry | 0.84 | 1.04 | 1,656,362.28 | 690,954.68 | 720,090.81 | 854,576.50 | -134,485.69 | 29,136.13 | 1,969,185.39 | 1,712,298.55 | |
| 39 | 03 Concrete W... | 0.90 | 0.89 | 558,478.24 | 357,426.07 | 318,332.60 | 354,687.81 | -36,355.21 | -39,093.47 | 621,516.30 | 737,210.37 | |
| 41 | 04 Steelfixing | 0.75 | 0.96 | 2,230,285.07 | 691,073.53 | 663,039.13 | 879,612.73 | -216,573.60 | -28,034.40 | 2,969,273.98 | 2,050,297.11 | |
| 57 | 05 Groundworks | 1.10 | 1.00 | 476,740.64 | 422,421.99 | 422,421.99 | 383,983.11 | 38,438.88 | 0.00 | 433,363.70 | 442,403.85 | |
| 72 | 06 Precast | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 84 | 07 Gen Op | -0.09 | 1.00 | -5,062.20 | -4,302.87 | -4,302.87 | 45,389.19 | -49,692.06 | 0.00 | 53,826.19 | 45,389.19 | |
| 87 | 08 Lifting | 0.68 | 1.13 | 1,206,068.93 | 597,908.41 | 678,509.27 | 1,000,862.55 | -322,353.28 | 80,600.86 | 1,776,685.58 | 1,609,390.86 | |
| 106 | 09 Scaffolder | 0.45 | 1.45 | 185,385.90 | 57,469.63 | 83,423.66 | 183,993.59 | -100,569.93 | 25,954.03 | 410,576.35 | 400,745.34 | |
| 109 | 10 Constructio... | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 11,440.19 | -11,440.19 | 0.00 | 11,440.19 | 11,440.19 | |
| 113 | 11 Prelim Labour | 2.26 | 0.96 | 1,753,945.38 | 1,063,976.33 | 1,025,141.53 | 454,454.14 | 570,687.39 | -38,834.80 | 776,933.72 | 1,287,061.85 | |
| 124 | 12 Other | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 129 | 13 Trade Super... | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 47,003.94 | -47,003.94 | 0.00 | 47,003.94 | 47,003.94 | |
| 131 | 14 Fit Out | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 133 | 15 Mechanical | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 135 | 16 Electrician | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 137 | 17 Masonry | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | |
| 139 | 18 Accruals | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 215,145.17 | -215,145.17 | 0.00 | 215,145.17 | -96,459.83 | |
| 141 | 19 Other | 1.00 | 0.00 | 360,418.99 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 360,418.99 | 146,618.16 | |
| 143 | MAT | 1.05 | 0.99 | 17,340,445.67 | 12,405,138.37 | 12,337,036.31 | 11,718,713.31 | 618,323.00 | -68,102.06 | 16,483,865.08 | 16,553,594.03 | |
| 164 | OTH | 1.00 | 0.00 | -299.34 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -299.34 | 0.00 | |

Total: 250

M42 Box Structures -...
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Val...
Value Management
Subcontract Manage...
Cost Management
Project Management
Schedule Manageme...
Activity Sheet
WBS Sheet
Activity Manager
OBS Sheet
Rate Sheet
Earned Value Analysis
Reports



# Cost Sheet

## Cost Sheet Earned Value Management

View: EVA2 Currency: Pound Sterling (GBP)

| | | | Earned Value (... | Actual Cost (AC) | Cost Variance (... | Schedule Varia... | Completion Estimates: Performance Base... | Current EFC | Estimate To Co... | Forecast to Co... | ETC Variance | To-Complete P... |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1 | DEF | 00 | 0.00 | 0.00 | 0.00 | 0.00 | 220,946.40 | 220,946.40 | 220,946.40 | 220,946.40 | 0.00 | 1.00 |
| 4 | LAB | 77 | 3,906,656.12 | 4,674,076.69 | -767,420.57 | 29,728.35 | 10,050,228.01 | 8,636,327.35 | 5,376,151.32 | 3,962,250.66 | 564,371.70 | 1.20 |
| 5 | 01 Assembly sp... | 00 | 0.00 | 242,927.77 | -242,927.77 | 0.00 | 242,927.77 | 242,927.77 | 0.00 | 0.00 | 0.00 | 0.00 |
| 22 | 02 Carpentry | 58 | 720,090.81 | 854,576.50 | -134,485.69 | 29,136.13 | 1,969,185.39 | 1,712,298.55 | 1,114,608.89 | 857,722.05 | 398,858.07 | 1.17 |
| 39 | 03 Concrete W... | 07 | 318,332.60 | 354,687.81 | -36,355.21 | -39,093.47 | 621,516.30 | 737,210.37 | 266,828.49 | 382,522.56 | -115,694.07 | 1.18 |
| 41 | 04 Steelfixing | 53 | 663,039.13 | 879,612.73 | -216,573.60 | -28,034.40 | 2,969,273.98 | 2,050,297.11 | 2,089,661.25 | 1,170,684.38 | 412,666.45 | 1.16 |
| 57 | 05 Groundworks | 09 | 422,421.99 | 383,983.11 | 38,438.88 | 0.00 | 433,363.70 | 442,403.85 | 49,380.59 | 58,420.74 | -4,102.09 | 0.59 |
| 72 | 06 Precast | 00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 84 | 07 Gen Op | 37 | -4,302.87 | 45,389.19 | -49,692.06 | 0.00 | 53,826.19 | 45,389.19 | 8,437.00 | 0.00 | 6,327.75 | 0.02 |
| 87 | 08 Lifting | 41 | 678,509.27 | 1,000,862.55 | -322,353.28 | 80,600.86 | 1,776,685.58 | 1,609,390.86 | 775,823.03 | 608,528.31 | 55,847.68 | 2.57 |
| 106 | 09 Scaffolder | 53 | 83,423.66 | 183,993.59 | -100,569.93 | 25,954.03 | 410,576.35 | 400,745.34 | 226,582.76 | 216,751.75 | -122,342.27 | 73.23 |
| 109 | 10 Constructio... | 00 | 0.00 | 11,440.19 | -11,440.19 | 0.00 | 11,440.19 | 11,440.19 | 0.00 | 0.00 | 0.00 | 0.00 |
| 113 | 11 Prelim Labour | 33 | 1,025,141.53 | 454,454.14 | 570,687.39 | -38,834.80 | 776,933.72 | 1,287,061.85 | 322,479.58 | 832,607.71 | -592,595.65 | 0.56 |
| 124 | 12 Other | 00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 129 | 13 Trade Super... | 00 | 0.00 | 47,003.94 | -47,003.94 | 0.00 | 47,003.94 | 47,003.94 | 0.00 | 0.00 | 0.00 | 0.00 |
| 131 | 14 Fit Out | 00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 133 | 15 Mechanical | 00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 135 | 16 Electrician | 00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 137 | 17 Masonry | 00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 139 | 18 Accruals | 00 | 0.00 | 215,145.17 | -215,145.17 | 0.00 | 215,145.17 | -96,459.83 | 0.00 | -311,605.00 | 311,605.00 | 0.00 |
| 141 | 19 Other | 00 | 0.00 | 0.00 | 0.00 | 0.00 | 360,418.99 | 146,618.16 | 360,418.99 | 146,618.16 | 213,800.83 | 1.00 |
| 143 | MAT | 37 | 12,337,036.31 | 11,718,713.31 | 618,323.00 | -68,102.06 | 16,483,865.08 | 16,553,594.03 | 4,765,151.77 | 4,834,880.72 | -48,464.03 | 0.89 |
| 164 | OTH | 00 | 0.00 | 0.00 | 0.00 | 0.00 | -299.34 | 0.00 | -299.34 | 0.00 | -299.34 | 1.00 |
| | | 34 | | | | | | | | | | |
| | | 34 | | | | | | | | | | |

Total: 250

Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Management
Cost Management
Actual
Journal Entry
Forecast
Saviom Staf...st
Project Management
Schedule Management
Activity Manager
Reports
Visualizations

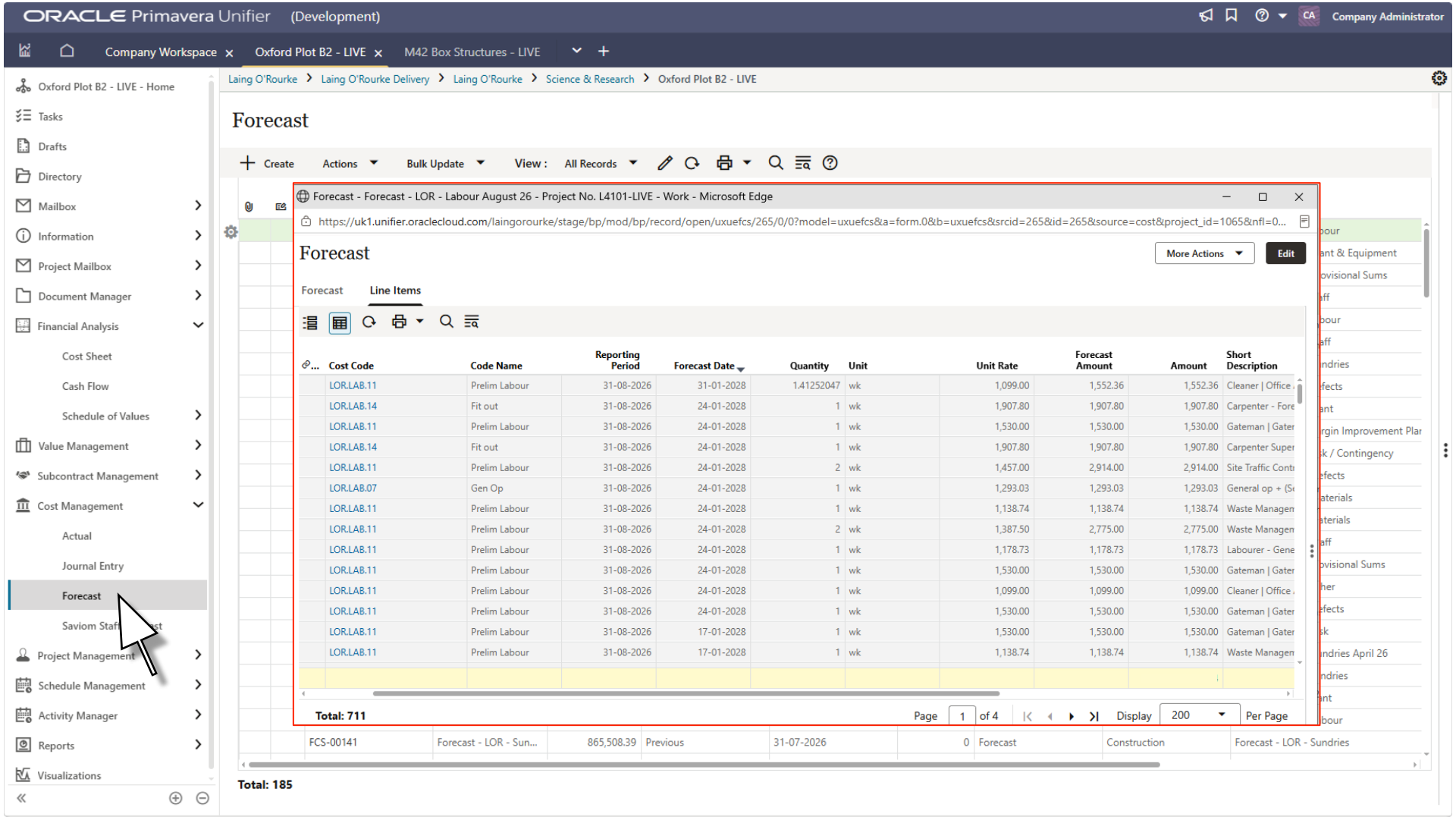


# Forecast

Create | Actions | Bulk Update | View : All Records

| Record Number | Title | Amount | Status | Reporting Period | Version | Type | Category | Short Description |
|---|---|---|---|---|---|---|---|---|
| FCS-00164 | Forecast - LOR - Labo... | 1,365,200.64 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - labour |
| FCS-00182 | Forecast - CHT - Plan... | 23,089.92 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - CHT - Plant & Equipment |
| FCS-00181 | Forecast - CHT - Prov... | 175,000.00 | Active | 31-08-2026 | 0 | Forecast | General / All | Forecast - CHT - Provisional Sums |
| FCS-00177 | Forecast - EXP - Staff ... | 697,680.82 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Staff |
| FCS-00171 | Forecast - EXP - Labo... | 1,256,676.07 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Labour |
| FCS-00167 | Forecast - LOR - Staff... | 5,929,934.47 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Staff |
| FCS-00163 | Forecast - LOR - Sun... | 887,147.64 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Sundries |
| FCS-00170 | Forecast - EXP - Defe... | 91,000.00 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Defects |
| FCS-00166 | Forecast - LOR - Plan... | 2,043,696.64 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Plant |
| FCS-00165 | Forecast - LOR - Oth... | 351,275.78 | Active | 31-08-2026 | 0 | Forecast | Other | Laing O'Rourke Margin Improvement Plar |
| FCS-00176 | Forecast - EXP - Risk ... | 523,416.87 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Risk / Contingency |
| FCS-00185 | Forecast - CHT - Defe... | 134,765.28 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - CHT - Defects |
| FCS-00183 | Forecast - CHT - Mat... | 5,649,131.20 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - CHT - Materials |
| FCS-00172 | Forecast - EXP - Mate... | 910,451.79 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Materials |
| FCS-00180 | Forecast - CHT - Staff... | 3,575,935.38 | Active | 31-08-2026 | 0 | Forecast | General / All | Forecast - CHT - Staff |
| FCS-00175 | Forecast - EXP - Provi... | 0.00 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Provisional Sums |
| FCS-00173 | Forecast - EXP - Othe... | 493,788.00 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Other |
| FCS-00169 | Forecast - LOR - Defe... | 148,341.00 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Defects |
| FCS-00168 | Forecast - LOR - Risk ... | 2,904,478.43 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Risk |
| FCS-00179 | Forecast - CHT - Sun... | 6,234.93 | Active | 31-08-2026 | 0 | Forecast | General / All | Forecast - CHT - Sundries April 26 |
| FCS-00178 | Forecast - EXP - Sund... | 133,151.20 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Sundries |
| FCS-00174 | Forecast - EXP - Plant... | 561,727.76 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Plant |
| FCS-00184 | Forecast - CHT - Lab... | 162,224.48 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - CHT - Labour |
| FCS-00141 | Forecast - LOR - Sun... | 865,508.39 | Previous | 31-07-2026 | 0 | Forecast | Construction | Forecast - LOR - Sundries |

**Total: 185**


ORACLE Primavera Unifier (Development)
Company Administrator
Company Workspace
Oxford Plot B2 - LIVE
M42 Box Structures - LIVE
Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Values
Value Management
Subcontract Management
Cost Management
Actual
Journal Entry
Forecast
Project Management
Schedule Management
Activity Manager
Reports
Visualizations
Laing O'Rourke › Laing O'Rourke Delivery › Laing O'Rourke › Science & Research › Oxford Plot B2 - LIVE
Forecast
Create
Actions
Bulk Update
View : All Records
Forecast - Forecast - LOR - Labour August 26 - Project No. L4101-LIVE - Work - Microsoft Edge
https://uk1.unifier.oraclecloud.com/laingorourke/stage/bp/mod/bp/record/open/uxuefcs/265/0/0?model=uxuefcs&a=form.0&b=uxuefcs&srcid=265&id=265&source=cost&project_id=1065&nfl=0...
Forecast
More Actions
Edit
Forecast
Line Items
Cost Code | Code Name | Reporting Period | Forecast Date | Quantity | Unit | Unit Rate | Forecast Amount | Amount | Short Description
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 31-01-2028 | 1.41252047 | wk | 1,099.00 | 1,552.36 | 1,552.36 | Cleaner | Office
LOR.LAB.14 | Fit out | 31-08-2026 | 24-01-2028 | 1 | wk | 1,907.80 | 1,907.80 | 1,907.80 | Carpenter - Fore
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 24-01-2028 | 1 | wk | 1,530.00 | 1,530.00 | 1,530.00 | Gateman | Gater
LOR.LAB.14 | Fit out | 31-08-2026 | 24-01-2028 | 1 | wk | 1,907.80 | 1,907.80 | 1,907.80 | Carpenter Super
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 24-01-2028 | 2 | wk | 1,457.00 | 2,914.00 | 2,914.00 | Site Traffic Contr
LOR.LAB.07 | Gen Op | 31-08-2026 | 24-01-2028 | 1 | wk | 1,293.03 | 1,293.03 | 1,293.03 | General op + (S
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 24-01-2028 | 1 | wk | 1,138.74 | 1,138.74 | 1,138.74 | Waste Managen
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 24-01-2028 | 2 | wk | 1,387.50 | 2,775.00 | 2,775.00 | Waste Managen
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 24-01-2028 | 1 | wk | 1,178.73 | 1,178.73 | 1,178.73 | Labourer - Gene
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 24-01-2028 | 1 | wk | 1,530.00 | 1,530.00 | 1,530.00 | Gateman | Gater
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 24-01-2028 | 1 | wk | 1,099.00 | 1,099.00 | 1,099.00 | Cleaner | Office
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 24-01-2028 | 1 | wk | 1,530.00 | 1,530.00 | 1,530.00 | Gateman | Gater
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 17-01-2028 | 1 | wk | 1,530.00 | 1,530.00 | 1,530.00 | Gateman | Gater
LOR.LAB.11 | Prelim Labour | 31-08-2026 | 17-01-2028 | 1 | wk | 1,138.74 | 1,138.74 | 1,138.74 | Waste Managen
Total: 711
Page 1 of 4
Display 200 Per Page
FCS-00141 | Forecast - LOR - Sun... | 865,508.39 | Previous | 31-07-2026 | 0 | Forecast | Construction | Forecast - LOR - Sundries
Total: 185

Resource Forecaster
Resource demand & cost planning

Standalone · offline | Import costs / EFV | Store forecast | Forecast history | Import forecast | Export template CSV | Matrix CSV | Save HTML copy

Monthly forecasting · Expanded · Plant · Select a unit for each row. Period cost = quantity × unit rate. The reporting period and earlier periods are excluded from forecast cost to complete.

PROJECT / L4101

# Plot B2

Reporting date 31 Aug 2026 · Forecast from 1 Sept 2026 · Plan ends 30 Apr 2027

New project | Project settings

| Current EFV | Actual cost to date | Forecast to complete | Current EFC | Gain / Loss (EFV-EFC) |
|---|---|---|---|---|
| £1,384,070 | £1,046,533 | £561,886 | £1,608,418 | -£224,348 |
| Current estimated final value | Through 31 Aug 2026 | 13,984.77 units across periods · 8 remaining periods | Actual cost + remaining forecast | Forecast loss · 16.21% |

Forecast quantity 120 | Cost review | Compare forecast 0 | Codes & areas | Undo | Full screen

+ Add forecast item | Σ Add summary line | Expand all | Collapse all | Fill periods | ‹ 1 Sept – 1 Feb › | 6 months | Forecast start

120 forecast rows · 19 summary lines · filter below headings; click a heading to sort within summaries. | Columns | Reset widths

| Forecast items & summaries | | Details & unit rates | | | Forecast quantity by period | | | | | | Cost forecast · full remaining plan | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Item no. | Description | CBS Code | Unit | Unit rate £ / unit | Sept 2026 | Oct 2026 | Nov 2026 | Dec 2026 | Jan 2027 | Feb 2027 | Forecast to complete (£) | Actual cost to date (£) |
| Σ | Accomodation<br>9 forecast roles | EXP~~EXP.PLA~~EXP.PLA.01 | mth | — | 5 | 4 | 3.77 | 3 | 4 | 2 | £8,525.99 | £12,840.22 |
| 001 | Aroura Turnsile | EXP.PLA.01 - Prelim and Site Accommodation | mth | 788.06 | · | · | · | · | · | · | £0.00 | 2,520.92 |
| 002 | Containers - Incl Racking & Transpor | EXP.PLA.01 - Prelim and Site Accommodation | mth | 692.80 | 1 | 1 | 1 | 1 | 1 | 0.5 | £3,810.40 | 4,617.13 |
| 003 | Fuel Stores | EXP.PLA.01 - Prelim and Site Accommodation | mth | 614.86 | · | · | · | · | · | · | £0.00 | 0 |
| 004 | 4x4x2 Tool Vault | EXP.PLA.01 - Prelim and Site Accommodation | mth | 80.11 | 1 | 1 | 1 | 1 | 1 | 0.5 | £440.61 | 281.2 |
| 005 | Site Laboratory - Cube Shed | EXP.PLA.01 - Prelim and Site Accommodation | mth | 717.22 | · | · | · | · | 1 | 0.5 | £1,075.83 | 0 |
| 006 | Equipment - For Above | EXP.PLA.01 - Prelim and Site Accommodation | mth | 2,500.00 | · | · | · | · | · | · | £0.00 | 0 |
| 007 | Temp Water | EXP.PLA.01 - Prelim and Site Accommodation | mth | 5,000.00 | · | · | · | · | · | · | £0.00 | 0 |
| 008 | Battery Bank | EXP.PLA.01 - Prelim and Site Accommodation | mth | 82.27 | 2 | 1 | 0.77 | · | · | · | £310.16 | 901.86 |
| 009 | Asset Tagz | EXP.PLA.01 - Prelim and Site Accommodation | mth | 525.27 | 1 | 1 | 1 | 1 | 1 | 0.5 | £2,888.99 | 4,519.11 |
| Σ | Acoustic Curtains<br>1 forecast role | EXP~~EXP.PLA~~EXP.PLA.01 | mth | — | 1 | 1 | 1 | 1 | 1 | 0.5 | £2,295.76 | £2,323.83 |
| Σ | Site Vehicles<br>2 forecast roles | EXP~~EXP.PLA~~EXP.PLA.13 | mth | — | 4 | 4 | 4 | 4 | 2 | 1 | £10,664.79 | £13,041.79 |
| | Concrete Equipment | | | | | | | | | | | |

Oxford Plot B2 - LIVE - Home
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Value Management
Subcontract Management
Cost Management
Actual
Journal Entry
Forecast
Saviom Staff Forecast
Project Management
Schedule Management
Activity Sheet
WBS Sheet
Activity Manager
Reports
Visualizations



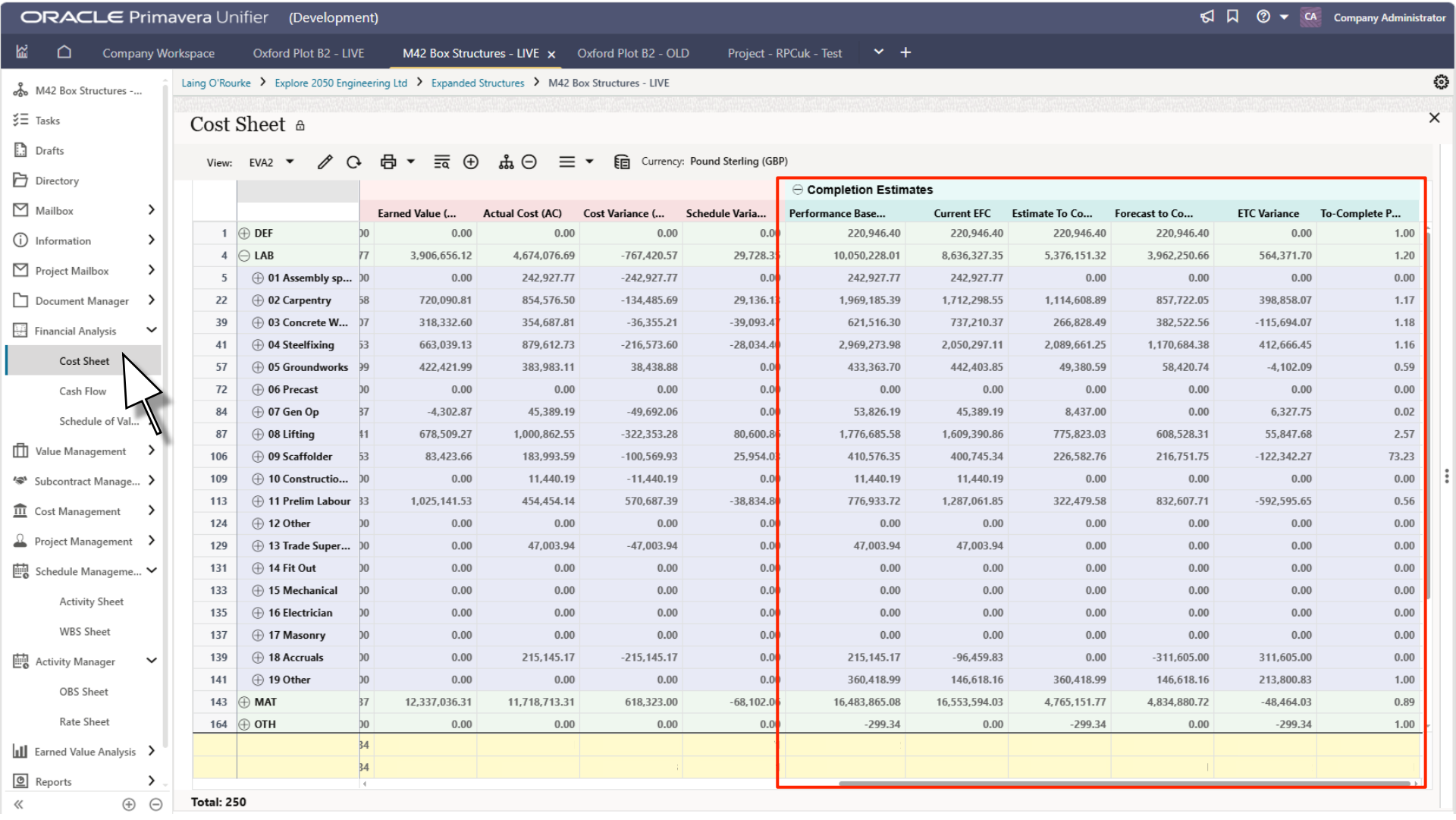
# Forecast

Create | Actions | Bulk Update | View : All Records

Actions menu:
- Import
  - From CSV Template...
  - From Microsoft Excel Template..
- Export CSV Template...
- Export Microsoft Excel Template...
- Permissions...
- Bulk Edit...
- Print
- Transfer Ownership...
- Terminate Record...
- View Import Audit Log

| | | Amount | Status | Reporting Period | Version | Type | Category | Short Description |
|---|---|---|---|---|---|---|---|---|
| | | 131.20 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - CHT - Ma |
| | Provisional Sums August 26 | 175,000.00 | Active | 31-08-2026 | 0 | Forecast | General / All | Forecast - CHT - Pro |
| | Staff August 26 | 697,680.82 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Staf |
| | Labour August 26 | 1,256,676.07 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Lab |
| | Staff August 26 | 5,929,934.47 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Sta |
| | Sundries - August 26 | 887,147.64 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Sur |
| | Defects August 26 | 91,000.00 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Def |
| | Plant August 26 | 2,043,696.64 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Pla |
| | Other August 26 | 351,275.78 | Active | 31-08-2026 | 0 | Forecast | Other | Laing O'Rourke Mar |
| | Risk / Contingency August... | 523,416.87 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Risk |
| | Labour August 26 | 1,365,200.64 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - lab |
| | Defects August 26 | 134,765.28 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - CHT - Def |
| FCS-00172 | Forecast - EXP - Materials August 26 | 910,451.79 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Mat |
| FCS-00182 | Forecast - CHT - Plant & Equipment Augus... | 23,089.92 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - CHT - Pla |
| FCS-00180 | Forecast - CHT - Staff August 26 | 3,575,935.38 | Active | 31-08-2026 | 0 | Forecast | General / All | Forecast - CHT - Sta |
| FCS-00175 | Forecast - EXP - Provisional Sums August 26 | 0.00 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Pro |
| FCS-00173 | Forecast - EXP - Other August 26 | 493,788.00 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Oth |
| FCS-00169 | Forecast - LOR - Defects - August 26 | 148,341.00 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Def |
| FCS-00168 | Forecast - LOR - Risk August 26 | 2,904,478.43 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - LOR - Risk |
| FCS-00179 | Forecast - CHT - Sundries August 26 | 6,234.93 | Active | 31-08-2026 | 0 | Forecast | General / All | Forecast - CHT - Sur |
| FCS-00178 | Forecast - EXP - Sundries August 26 | 133,151.20 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Sun |
| FCS-00174 | Forecast - EXP - Plant August 26 | 561,727.76 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - EXP - Plar |
| FCS-00184 | Forecast - CHT - Labour August 26 | 162,224.48 | Active | 31-08-2026 | 0 | Forecast | Construction | Forecast - CHT - Lab |
| FCS-00161 | Forecast - CHT - Labour July 26 | 166,587.39 | Previous | 31-07-2026 | 0 | Forecast | Construction | Forecast - CHT - Lab |

**Total: 185**


ORACLE Primavera Unifier (Development)
Company Administrator
Company Workspace
Oxford Plot B2 - LIVE
M42 Box Structures - LIVE
Oxford Plot B2 - OLD
Project - RPCuk - Test
M42 Box Structures -...
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Cost Sheet
Cash Flow
Schedule of Val...
Value Management
Subcontract Manage...
Cost Management
Project Management
Schedule Manageme...
Activity Sheet
WBS Sheet
Activity Manager
OBS Sheet
Rate Sheet
Earned Value Analysis
Reports
Laing O'Rourke
Explore 2050 Engineering Ltd
Expanded Structures
M42 Box Structures - LIVE
Cost Sheet
View: EVA2
Currency: Pound Sterling (GBP)
Completion Estimates
Earned Value (...
Actual Cost (AC)
Cost Variance (...
Schedule Varia...
Performance Base...
Current EFC
Estimate To Co...
Forecast to Co...
ETC Variance
To-Complete P...
1 DEF 0.00 0.00 0.00 0.00 220,946.40 220,946.40 220,946.40 220,946.40 0.00 1.00
4 LAB 3,906,656.12 4,674,076.69 -767,420.57 29,728.35 10,050,228.01 8,636,327.35 5,376,151.32 3,962,250.66 564,371.70 1.20
5 01 Assembly sp... 0.00 242,927.77 -242,927.77 0.00 242,927.77 242,927.77 0.00 0.00 0.00 0.00
22 02 Carpentry 720,090.81 854,576.50 -134,485.69 29,136.13 1,969,185.39 1,712,298.55 1,114,608.89 857,722.05 398,858.07 1.17
39 03 Concrete W... 318,332.60 354,687.81 -36,355.21 -39,093.47 621,516.30 737,210.37 266,828.49 382,522.56 -115,694.07 1.18
41 04 Steelfixing 663,039.13 879,612.73 -216,573.60 -28,034.40 2,969,273.98 2,050,297.11 2,089,661.25 1,170,684.38 412,666.45 1.16
57 05 Groundworks 422,421.99 383,983.11 38,438.88 0.00 433,363.70 442,403.85 49,380.59 58,420.74 -4,102.09 0.59
72 06 Precast 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00
84 07 Gen Op -4,302.87 45,389.19 -49,692.06 0.00 53,826.19 45,389.19 8,437.00 0.00 6,327.75 0.02
87 08 Lifting 678,509.27 1,000,862.55 -322,353.28 80,600.86 1,776,685.58 1,609,390.86 775,823.03 608,528.31 55,847.68 2.57
106 09 Scaffolder 83,423.66 183,993.59 -100,569.93 25,954.03 410,576.35 400,745.34 226,582.76 216,751.75 -122,342.27 73.23
109 10 Constructio... 0.00 11,440.19 -11,440.19 0.00 11,440.19 11,440.19 0.00 0.00 0.00 0.00
113 11 Prelim Labour 1,025,141.53 454,454.14 570,687.39 -38,834.80 776,933.72 1,287,061.85 322,479.58 832,607.71 -592,595.65 0.56
124 12 Other 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00
129 13 Trade Super... 0.00 47,003.94 -47,003.94 0.00 47,003.94 47,003.94 0.00 0.00 0.00 0.00
131 14 Fit Out 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00
133 15 Mechanical 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00
135 16 Electrician 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00
137 17 Masonry 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00
139 18 Accruals 0.00 215,145.17 -215,145.17 0.00 215,145.17 -96,459.83 0.00 -311,605.00 311,605.00 0.00
141 19 Other 0.00 0.00 0.00 0.00 360,418.99 146,618.16 360,418.99 146,618.16 213,800.83 1.00
143 MAT 12,337,036.31 11,718,713.31 618,323.00 -68,102.05 16,483,865.08 16,553,594.03 4,765,151.77 4,834,880.72 -48,464.03 0.89
164 OTH 0.00 0.00 0.00 0.00 -299.34 0.00 -299.34 0.00 -299.34 1.00
Total: 250

Oxford Plot B2 - LIVE -...
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Value Management
Subcontract Managem...
Cost Management
Project Management
Risk
Staff Monti
Timekeeper
Schedule Management
Activity Manager
Reports
Visualizations

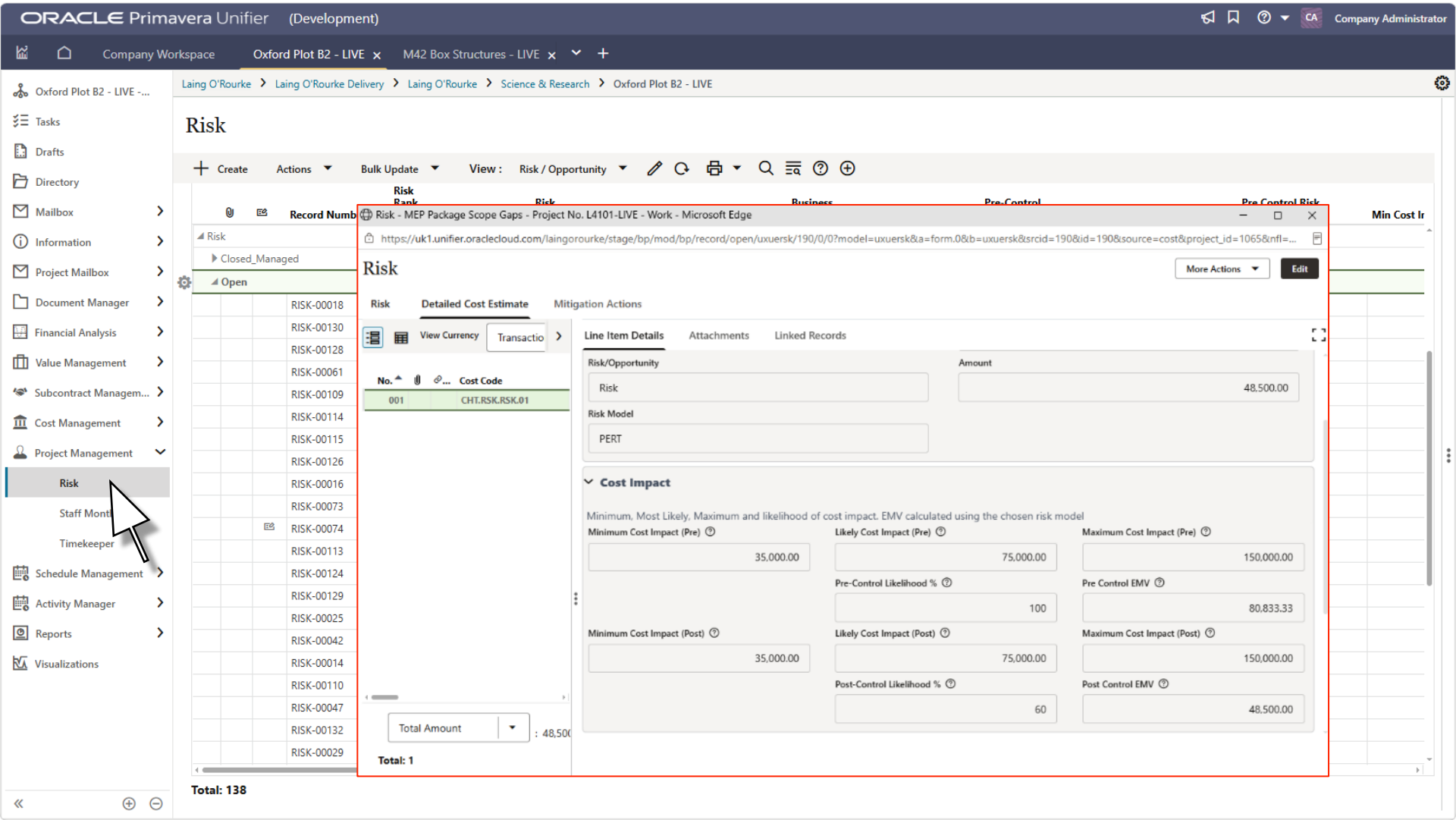


# Risk

Create | Actions | Bulk Update | View : Risk / Opportunity

| Record Number | Risk Rank (Top 5) | Risk/Oppo... | Risk Category | Title | Status | Business Unit | Owner | Pre-Control Probability | Pre-Control Impact | Pre Control Risk Priority | Min Cost Ir |
|---|---|---|---|---|---|---|---|---|---|---|---|
| Risk | | | | | | | | | | | |
| Closed_Managed | | | | | | | | | | | |
| Open | | | | | | | | | | | |
| RISK-00018 | | Risk | Design | Non-compliance -Uni... | Open | LOR | Luke Allen (OROURKE\L... | Highly Unlikely | Minor | Low | |
| RISK-00130 | | Risk | Health & Safety | Engineering Safety a... | Open | LOR | Aksheya Jeya Mohan Dh... | Highly Unlikely | Minor | Low | |
| RISK-00128 | 2 | Risk | Design | MEP Package Scope ... | Open | CHT | Colin Aston (OROURKE\... | Very Likely | Major | Extreme | |
| RISK-00061 | | Risk | Design | There is a risk that th... | Open | CHT | Luke Allen (OROURKE\L... | Very Likely | Moderate | High | |
| RISK-00109 | | Risk | Design | Halligens poor desig... | Open | LOR | Luke Allen (OROURKE\L... | Highly Unlikely | Minor | Low | |
| RISK-00114 | | Risk | Technical | CL3 coordination wit... | Open | LOR | Luke Allen (OROURKE\L... | Possible | Major | High | |
| RISK-00115 | | Risk | Operational | Façade install - winde... | Open | LOR | Luke Allen (OROURKE\L... | Unlikely | Severe | Moderate | |
| RISK-00126 | 4 | Risk | Sustainability ... | Passivhaus complianc... | Open | CHT | Colin Aston (OROURKE\... | Likely | Major | Extreme | |
| RISK-00016 | | Risk | Supply Chain | Contractor or key su... | Open | LOR | Luke Allen (OROURKE\L... | Highly Unlikely | Minor | Low | |
| RISK-00073 | | Risk | Climate | Adverse weather dela... | Open | LOR | Luke Allen (OROURKE\L... | Highly Unlikely | Minor | Low | |
| RISK-00074 | | Risk | Operational | Operational flood risk | Open | LOR | Luke Allen (OROURKE\L... | Highly Unlikely | Minor | Low | |
| RISK-00113 | | Risk | Operational | Material Storage - Sit... | Open | LOR | Luke Allen (OROURKE\L... | Possible | Minor | Moderate | |
| RISK-00124 | | Risk | Design | Additional design cos... | Open | LOR | Luke Allen (OROURKE\L... | Possible | Major | High | |
| RISK-00129 | 1 | Risk | Operational | Lack of competent M... | Open | CHT | Colin Aston (OROURKE\... | Likely | Major | Extreme | |
| RISK-00025 | | Risk | Operational | Existing services withi... | Open | LOR | Luke Allen (OROURKE\L... | Highly Unlikely | Minor | Low | |
| RISK-00042 | | Risk | Supply Chain | Securing subcontract... | Open | LOR | Nathan Franklin (OROU... | Highly Unlikely | Minor | Low | |
| RISK-00014 | | Risk | Operational | Challenging construc... | Open | LOR | Luke Allen (OROURKE\L... | Likely | Moderate | High | |
| RISK-00110 | | Risk | Programme | Façade-execution pa... | Open | LOR | Luke Allen (OROURKE\L... | Unlikely | Minor | Low | |
| RISK-00047 | | Risk | Technical | CL3 lab - Security an... | Open | LOR | Nathan Franklin (OROU... | Highly Unlikely | Minor | Low | |
| RISK-00132 | | Risk | Contractual | Package growth on ... | Open | CHT | Colin Aston (OROURKE\... | Very Likely | Moderate | High | |
| RISK-00029 | | Risk | Operational | Complications discov... | Open | LOR | Luke Allen (OROURKE\L... | Highly Unlikely | Minor | Low | |

**Total: 138**


ORACLE Primavera Unifier (Development)
Company Administrator
Company Workspace
Oxford Plot B2 - LIVE
M42 Box Structures - LIVE
Laing O'Rourke › Laing O'Rourke Delivery › Laing O'Rourke › Science & Research › Oxford Plot B2 - LIVE
Risk
Create
Actions
Bulk Update
View : Risk / Opportunity
Oxford Plot B2 - LIVE -...
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Value Management
Subcontract Managem...
Cost Management
Project Management
Risk
Staff Monti
Timekeeper
Schedule Management
Activity Manager
Reports
Visualizations
Record Numb
Risk
Closed_Managed
Open
RISK-00018
RISK-00130
RISK-00128
RISK-00061
RISK-00109
RISK-00114
RISK-00115
RISK-00126
RISK-00016
RISK-00073
RISK-00074
RISK-00113
RISK-00124
RISK-00129
RISK-00025
RISK-00042
RISK-00014
RISK-00110
RISK-00047
RISK-00132
RISK-00029
Total: 138
Risk - MEP Package Scope Gaps - Project No. L4101-LIVE - Work - Microsoft Edge
https://uk1.unifier.oraclecloud.com/laingorourke/stage/bp/mod/bp/record/open/uxuersk/190/0/0?model=uxuersk&a=form.0&b=uxuersk&srcid=190&id=190&source=cost&project_id=1065&nfl=...
Risk
More Actions
Edit
Risk
Detailed Cost Estimate
Mitigation Actions
View Currency
Transactio
No.
Cost Code
001
CHT.RSK.RSK.01
Total Amount
: 48,500
Total: 1
Line Item Details
Attachments
Linked Records
Risk/Opportunity
Risk
Amount
48,500.00
Risk Model
PERT
Cost Impact
Minimum, Most Likely, Maximum and likelihood of cost impact. EMV calculated using the chosen risk model
Minimum Cost Impact (Pre)
35,000.00
Likely Cost Impact (Pre)
75,000.00
Maximum Cost Impact (Pre)
150,000.00
Pre-Control Likelihood %
100
Pre Control EMV
80,833.33
Minimum Cost Impact (Post)
35,000.00
Likely Cost Impact (Post)
75,000.00
Maximum Cost Impact (Post)
150,000.00
Post-Control Likelihood %
60
Post Control EMV
48,500.00

Oxford Plot B2 - LIVE -...
Tasks
Drafts
Directory
Mailbox
Information
Project Mailbox
Document Manager
Financial Analysis
Value Management
Subcontract Managem...
Cost Management
Project Management
Risk
Staff Monthly Ti...
Timekeeper
Schedule Management
Activity Manager
Reports
Visualizations

Laing O'Rourke > Laing O'Rourke Delivery > Laing O'Rourke > Science & Research > Oxford Plot B2 - LIVE

Summary | Cost Controls | Open and Overdue Tasks | Workspaces | Project Feed | Risk and Opportunity | Forecast Manager | Project Controls

# Risk & Opportunity | Overview

Register

Type: All | Risk Category: All | Business Unit: All | Project Name: Oxford Plot B2 - LIVE

Filters

| Extreme | High | Moderate | Low | Risk Exposure | Opportunity Value | Net Position |
|---|---|---|---|---|---|---|
| 0 / 0 / 1 | 0 / 0 / 9 | 0 / 0 / 12 | 0 / 0 / 23 | £0K / £0K / £2,044K | £0K / £0K / -£1,672K | £0K / £0K / £372K |

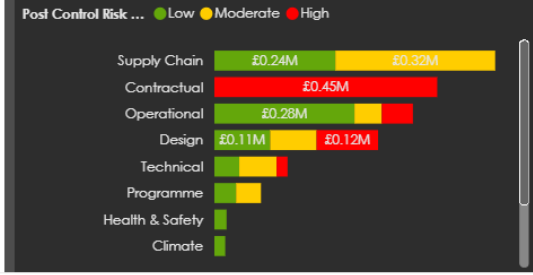
## Count By Risk Rating



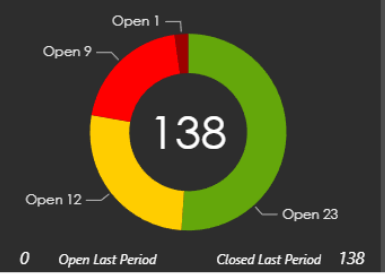

## Open Risk and Opportunities

| Type | Record No | Title | Pre Control Risk Priority | Post Control Risk Priority | Risk Treatment Plan | Post Control EMV | Forecasted Closure Date |
|---|---|---|---|---|---|---|---|
| Risk | RISK-00132 | Package growth on MEP subcontracts and p... | High | High | Treat | £447,675.73 | 31/08/26 |
| Risk | RISK-00015 | Hyper Inflation! | Low | Moderate | | £320,945.25 | 30/09/26 |
| Risk | RISK-00016 | Contractor or key sub-contractor failure | Low | Low | | £155,228.25 | 31/10/27 |
| Risk | RISK-00029 | Complications discovered during construction | Low | Low | | £120,000.00 | 30/06/27 |
| Risk | RISK-00042 | Securing subcontractor / Supply Chain / Materials | Low | Low | | £87,857.28 | 30/09/26 |
| Risk | RISK-00025 | Existing services within site | Low | Low | Treat | £80,000.00 | 31/10/27 |
| Risk | RISK-00018 | Non-compliance -University philosophy docs | Low | Low | Avoid | £75,000.00 | 31/08/26 |
| Risk | RISK-00114 | CL3 coordination with MEP | High | Moderate | | £75,000.00 | 31/12/26 |
| Risk | RISK-00123 | CEMC re-detailing precast models | High | High | | £75,000.00 | 23/10/26 |
| Risk | RISK-00129 | Lack of competent MEP installation resou... | Extreme | High | Treat | £62,500.00 | 31/12/27 |
| Risk | RISK-00110 | Facade execution packs not complete + delaying | Low | Moderate | | £50,000.00 | 14/07/26 |
| Total | | | | | | £371,649.52 | |

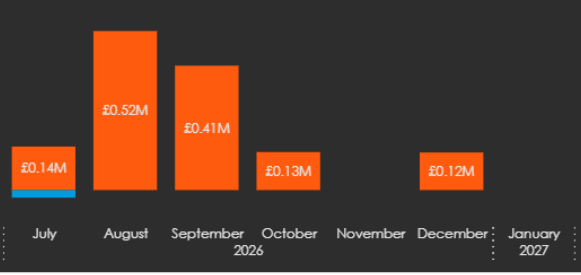
## Post Control EMV By Category




## Count By Post Control Rating




## Post Control EMV by Year, Month and Risk/Opportunity



# Other Unifier Capabilities

Not covered in todays case study

- Subcontract Management
  - Contracts
  - Payment Applications
  - Liabilities
- Cash Flow
- Client Payment Applications
- Schedule Integration
- Reporting
- Portfolio Reporting

# The Future

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# The journey continues

From configured platform to an enduring business capability

**NOW**

## Complete the core functionality

Commercial controls, production readiness and governance

**NEXT**

## Connect and embed

Integrations, project deployment, reporting and support

**THEN**

## Learn and scale

Portfolio insight, predictive analytics and AI-enabled workflows

**The aim is not to replace every tool. It is to create one reliable commercial control environment.**

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# Three messages to take away

The transformation is bigger than a software implementation

01 **CONTROL**

## Start with the control problem

Technology should serve a clear commercial operating model.

02 **CONNECT**

## Integrate the commercial position

Keep accountable source systems, but remove manual reconciliation between them.

03 **LEARN**

## Standardise to create intelligence

Common definitions turn project data into portfolio insight and future AI.

**Better controls today create better decisions tomorrow.**

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# The opportunity is bigger than digitising a process.

It is to create one commercial language across projects, functions and systems.

## QUESTIONS & DISCUSSION

Paul Arpino | Commercial Services Leader